

### To: Bay Area UASI Advisory Group

### From: Dennis Houghtelling, Commander UASI Regional Training & Exercise Project Manager

### Date: August 29, 2013

### RE: Bay Area UASI Training and Exercise Program-Potential Course Offering

### **Recommendation:**

It is recommended that the Advisory Group (serving in its capacity as the Regional Training and Exercise Steering Committee) discuss and provide direction to the UASI Training and Exercise Program relative to possible provision a Leadership Certificate Program offered by the Dominican University of California.

### Action and Discussion Item:

Discuss and provide direction regarding the Leadership Certificate Program.

### **Background:**

The Dominican University of California offers a Leadership Program that consists of attending nine eight-hour sessions over a nine week period. The course is focused on project and strategic leadership. All students are required to complete a project as part of the course completion. Projects are presented during an added 10<sup>th</sup> session of the course. The course was previously vetted by the Training and Exercise Workgroup; however, there appears to be limited regional interest in the course at this time.

The maximum number of students that may attend this course is 30. The cost of the course is \$85,000.

### **Discussion/Description:**

Additional information regarding this course is attached for review.

Attachments: Information-Dominican University Leadership Program List of Courses Presented by the UASI Training & Exercise Program

# Information

# Dominican University Leadership Course



NEWS MAKE A GIFT ATHLETICS

### ACADEMICS ADMISSIONS CAMPUS LIFE ALUMNI & PADENTS ABOUT

You are here:Home / Academics / School of Business and Leadership / Institute for Leadership Studies / Leadership Development for Professionals / Leadership Certificate - UASI / Class Schedule Spring 2013

## CLASS SCHEDULE SPRING 2013



### CLASSES MEET ON TUESDAYS FROM 8:00 A.M. - 4:45 P.M.

Session 1: Tuesday, April 23 21st Century Leadership: What It Means To Be a Leader

Session 2: Tuesday, April 30

Planning for Focus, Action, results: How to Think and Plan Like an Executive!

Session 3: Tuesday, May 7

Engaging & Inspiring Others: Developing Your Effective Leadership Repertoire

Session 4: Tuesday, May 14

Making Choices That Matter: Inspiring Vision and Being a Strategic Leader

Session 5: Tuesday, May 21 Leading Change: Transforming Organizations to Stay Ahead of the Curve Session 6: Tuesday, May 28 Creating High Impact Teams: Building Trust for Team Commitment Results

Session 7: Tuesday, June 4 Surmounting Obstacles: Using Negotiation and Conflict Resolution Strategies

Session 8: Tuesday June 11 Driving Individual Performance: Coaching for Accountability

Session 9: Tuesday, June 18 Leading with Presence: Delivering Effective Presentations and Strategic Communication

Session 10: Tuesday, June 25 Celebrating the Outcomes: Report on Your ROI Change Initiative at Work - Presentations on "Project Leadership".

(Half-day session and reception conclude the program with a special guest speaker)

"Project Leadership!" (Back-at-Work Project): Ongoing (Final 45 minutes of each Session) Return on the Investment: Executing a value added project back at work

### CONTACT

Franco Vicino, Ph.D., MBA Director, Leadership Certificate Faculty, Business Strategy franco.vicino@dominican.edu Office: 415-482-2480 Mobile: 707-318-5310

Register Now | Certificate Details





CERTIFICATE DETAILS

#### **GETTING STARTED**

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Arts, Humanities & Social Sciences Business & Leadership Education & Counseling Psychology Health & Natural Sciences

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Adult Degree Completion Graduate International Professional & Continuing Transfer Undergraduate Ukiah Center

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#### STUDENT TOOLKIT

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#### ABOUT DOMINICAN

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WHY ARE LEADERS NEEDED? Whenever uncertainty reigns as it does today, organizations require individuals who take charge, feel accountable and become role models for their drive, focus and inventiveness, and are instrumental in eliminating silo thinking and fostering peer networks, while staying true to ethical principles.

WHY DOMINICAN? For decades, the School of Business and Leadership at Dominican University of California has changed managers into leaders. Now, through its Institute for Leadership Studies, you can take advantage of an intense, but flexible Leadership Certificate Program called *"The Making of Leaders!"* 

- Personalized leadership development coaching on a variety of topics is included.
- "The Making of Leaders!"<sup>TM</sup> will be invaluable of what you have to offer as a leader.
- > All sessions are led by successful senior executives and proven subject matter experts.

WHY THE LEADERSHIP CERTIFICATE (LC) 3.0 "THE MAKING OF LEADERS!" is designed for those seeking to take charge, use new strategies to lead in tough economic times, and tangibly contribute to the achievement of the organization's goals. The Certificate experience is comprised of 9 one-day sessions, plus one final half day session. The sessions are on selected Fridays and Saturdays.

Employees from the following organizations have selected "The Making of Leaders!" for leadership development training:

-U.S. Marine Corps Combat Center in Palm Springs -Bank of Marin

- -Big Sky Thinking
- -Buck Institute for Research on Aging
- -County of Marin

-Golden Gate Transit District -Ghilotti Construction, Santa Rosa -Marin Community Foundation - Napa County -Moore Foundation -Tiburon Fire Department

## Who Should Attend the Leadership Certificate 3.0?

- Technical managers seeking to increase their organizational impact.
- Managers and Directors aspiring to positions of increased responsibilities and authority.
- Key individual contributors being considered for executive level accountabilities.
- Managers aspiring to complete an undergraduate or master's degree in business.
- High potential performers the organization wishes to retain.

Entrepreneurs seeking to sharpen their ability to inspire their organizations to achieve goals.

### Choose either the Full Certificate or a Workshop Series

- Leadership Certificate 3.0 "The Making of Leaders!"™ Going Beyond Management to Leadership
  To achieve full, higher potential of participants, the experience includes completion of a Back-at-Work
  special project with cost saving and/or return on investment objectives equal to or larger than the tuition.
  Time is allocated at the end of each session to carry the projects to successful completion.
  - Bring value to the organization and become a key contributor.
  - Maximize potential for performance that counts.
  - Lead the organization to the achievement of its mission.
  - 10 sessions Certificate awarded Back-at-Work project completed.

#### 2. Workshop Series Options:

For a more tailored experience is desired to meet a sub-set of your needs and developmental objectives, there are three targeted Workshop Series Options. While no certification is earned through these workshops, you may opt for one that best fits your needs. You may apply these sessions to the full certificate if you decide to complete all 10 sessions in the Full Certificate.

### Build Teams That Deliver! – Creating Team Accountability and Results

- Develop collaborative teams, face to face or remotely.
- Evaluate and develop team and individual performance.
- Coach for both performance and professional development.
- Five one-day sessions

#### Think Strategically! – Making Choices That Matter

- Integrate company Mission and Business Plan into daily routines and decision making
- Understand the true nature of strategy and role of creativity in the strategic process
- Become a strategic leader, mobilizing change for competitive advantage
- Five one-day sessions

### o Achieve Real Impact! - How to Plan and Act Like an Executive

- Improve strategic execution and focus on the things that matter.
- Create clear, concise business plans.
- Establish accountability and produce results that count.
- Five one-day sessions

### All Sessions Topics and Dates:

Classes meet on selected Fridays and Saturdays from 8:00 am- 4:30 pm

### Session 1:

21<sup>st</sup> Century Leadership: What It Means To Be a Leader

### Session 2:

Planning for Focus, Action, Results: How to Think and Plan Like An Executive!

### Session 3:

Engaging & Inspiring Others: Developing Your Effective Leadership Repertoire

### Session 4:

Making Choices that Matter: Inspiring Vision and Being a Strategic Leader

### Session 5:

Leading Change: Transforming Organizations to Stay Ahead of the Curve

### Session 6:

Creating High Impact Teams: Building Trust for Team Commitment Results

#### Session 7:

Surmounting Obstacles: Using Negotiation and Conflict Resolution Strategies

#### Session 8

Driving Individual Performance: Coaching for Accountability

### Session 9

Leading with Presence: Delivering Effective Presentations and Strategic Communication

### Session 10:

Celebrating the Outcomes: Report on Your ROI Change Initiative at Work

• Participants present their reports on their Project Leadership.

<u>Project Leadership: Ongoing (Final 45 minutes of each Session)</u> Return on the Investment: Executing a value added project back at work at your organization.

### **Workshop Series Options**

1. Build Teams That Deliver! - Creating Team Accountability and Results

- The five one-day sessions in this series are:
  - o 21st Century Leadership: What It Means To Be a Leader -
  - o Engaging & Inspiring Others: Developing Your Effective Leadership Repertoire

- o Creating High Impact Teams: Building Trust for Team Commitment Results
- o Surmounting Obstacles: Using Negotiation and Conflict Resolution Strategies
- o Driving Individual Performance: Coaching for Accountability

### 2. Think Strategically! - Focusing for Competitive Advantage

- The five one-day sessions in this series are:
  - o 21<sup>st</sup> Century Leadership: What It Means To Be a Leader -
  - o Making Choices that Matter: Inspiring Vision and Being a Strategic Leader
  - Leading Change: Transforming Organizations to Stay Ahead of the Curve
  - o Surmounting Obstacles: Using Negotiation and Conflict Resolution Strategies
  - o Leading with Presence: Delivering Effective Presentations & Strategic Communication

### Achieve Personal Impact! – How to Plan and Act Like an Executive

- The five one-day sessions in this series are:
  - o 21st Century Leadership: What It Means To Be a Leader -
  - o Planning for Focus, Action, Results: How to Think and Plan Like An Executive!
  - o Engaging & Inspiring Others: Developing Your Effective Leadership Repertoire
  - o Surmounting Obstacles: Using Negotiation and Conflict Resolution Strategies
  - Driving Individual Performance: Coaching for Accountability

### **IMPORTANT REQUIREMENT NOTES:**

- 1. To earn the Leadership Certificate, participants must complete the entire 10-session program.
- For Workshop Bundles, certification is not offered unless participants complete all 10 sessions of the full certificate. Also, participants do not complete the return on investment (ROI) project entitled, "Project Leadership".
- 3. To acknowledge the demands of the work setting and its related emergencies, participants may make-up missed sessions the next the next semester when the program is offered.
- Earn Continuing Education Units (CEUs) for certain professions. Contact Dr. Denise Lucy at 415-485-3291, or <u>Denise.Lucy@dominican.edu</u>

### **REGISTER NOW**

### Tuition:

Full Certificate:

- \$4,250
- \$3,750 Public Organizations and Not-for-Profit Organizations
- \$3,250 Alumni of Dominican University of California (limited seating is available).

#### Workshop Series:

- \$2,800 Selected Workshop Bundle
- \$2,500 Selected Workshop Bundle Public Organizations and Not-for-Profit Organizations
- \$2,000 Alumni of Dominican University of California (limited seating is available).

### Discounts:

#### Individual Early Bird Discount

Individuals registered prior to September 1 for fall or February 1 for spring: Reduce total by \$100.
 Groups of 7 or more, contact:

o Dr. Franco Vicino, Program Director, (415) 482-2480 or email Franco.Vicino@dominican.edu

# Faculty of the Leadership Certificate 3.0 "The Making of Leaders!"

The program faculty brings practical, hands-on experience as well as sound exposure to the latest findings and trends. CEOs and seasoned consultants make the experience "real world".

#### Dr. Denise M. Lucy

Executive Director, Institute for Leadership Studies Professor, Business & Organizational Studies Emerita Vice President for Academic Affairs DOMINICAN UNIVERSITY OF CALIFORNIA

- Jim Horan
   Founder and CEO, The One Page Business Plan
- Christopher Leeds Ph.D./MBA Professor of Business and Leadership DOMINICAN UNIVERSITY OF CALIFORNIA
- Denise Lucy, Ed.D.
   Executive Director, Institute for Leadership Studies Professor, Business & Organizational Studies
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   DOMINICAN UNIVERSITY OF CALIFORNIA
- Mark Lusnar, Ph.D.
   President, Founding Principal Vertical Quest Faculty, Business and Leadership
   DOMINICAN UNIVERSITY OF CALIFORNIA
- Steve McMahon, MBA President, Founding Principal MC2
- Barbara E. Miller, MS Management President, Artemis Management Consultants Co-Founder, Virtual Connection

- Cynthia Murray, M.A.
   President, CEO North Bay Leadership Council
- Kate Powers, M.A.
   President & Principal
- Patricia Newmann, M.A.
   Principal, Partner in Change
- Jan M. Schmuckler, Ph.D.
   Principal, Achieving Results Coaching & Consulting
- Franco Vicino Ph.D./MBA Director, Leadership Certificate Faculty, Business Strategy DOMINICAN UNIVERSITY OF CALIFORNIA CEO, Vici Associates International
- John Wyek, M.B.A.
   Principal, Strategic Solutions

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5

# Full Certificate Program Outline and Session Outcomes

## Institute for Leadership Studies School of Business and Leadership DOMINICAN UNIVERSITY OF CALIFORNIA

# LEADERSHIP CERTIFICATE 3.0

## ..... "<u>The Making of Leaders</u>!"

Session 1: 21<sup>st</sup> Century Leadership: What It Means to Be a Leader

Successful organizations include effective management and strategic leadership. Leadership is a process in a group context where one ethically motivates others to achieve common goals. Leadership is a relationship, not a position. Participants in the Leadership Certificate will be engaged to maximize their effective management and leadership skills.

- What is the difference between management and leadership?
- What does it mean to be an effective leader?
- What is the responsibility of the leader in building a dynamic organizational culture?
- What are the elements of designing the "perfect" workplace?
- How do leaders inspire a shared vision, making the choices that matter?
- What is the role of the leader in effecting organizational change.
- What are the differences and similarities between corporate and non-profit organizations in leading organizations?

This session will provide an overview of the Leadership Certificate topics: Strategic leadership, value and datadriven planning, using emotional intelligence and developing one's leadership style repertoire, coaching others to achieve individual performance, creating high impact teams, reaching agreement through negotiation and conflict resolution strategies, planning and conducting effective meetings, improving one's leadership presence through effective presentations and strategic communication, effecting transformations by driving organizational change, and planning a leadership change project back at your organization offering an opportunity to practice the leadership learning resulting from the completion of the Leadership Certificate.

At this first session, faculty from all of the sessions will attend and provide an overview of their modules.

Session Outcomes. At the end of the session, participants will:

- 1. Be introduced to the Leadership Certificate faculty and the topics to be covered in the program.
- 2. Know the difference between management and leadership, and the importance of both.
- 3. Understand the importance of vision to achieving organizational effectiveness.
- 4. Discover the most effective leadership traits and how do they differ from leadership behaviors.
- 5. Determine the relationships of leadership, followership, team work, values, power and ethics.
- 6. Compare the basic and advanced leadership development areas.

### Session 2: Planning for Focus, Action, Results: How to Think and Plan Like An Executive!

One of the primary roles of leaders is to look to the future, scan the horizon for opportunities and threats and then create a detailed blueprint to move their business forward. Unfortunately, with rare exception most business planning processes are over-engineered...and subsequently they fail at their intended purpose of creating focus, clarity & accountability. This session is designed to teach participants how to create a very clear, concise business plan that will create focus, discipline, accountability and results...on a single page.

- Most common complaint of executives is they can't get their people to work on the right things.
- Employees, all too often, confuse being busy with producing results.
- Functional units within companies frequently act so independently one might think they are actually
  part of another company.
- Business planning processes typically viewed as just another once a year event with little benefit.

Session Outcomes At the end of the session, participants will:

- 1. Create a specific plan for their business, department, project or program on a single page.
- Craft Vision Statements for any business that clearly defines what is being built in 1 3 short sentences.
- 3. Understand the techniques required to develop Strategies that define how a business will be built and what will make it successful over time.
- 4. Determine a set of critical business Objectives that will focus the company's resources on the results that are the most critical to its overall success.
- 5. Create a Mission Statement in 8 12 words for any business that will attract your perfect clients, partners and employees.
- 6. Clearly define the business-building projects and programs that implement the Strategies and assure the achievement of the critical business results.

## Session 3: Engaging & Inspiring Others: Developing Your Effective Leadership Style Repertoire

As you are charging up the hill, are others following? Getting the support of others is a key element in translating leadership into tangible results, and it is not best achieved by issuing orders. Every leader has a personal leadership style, an approach that has resulted in some dramatic successes, some failures, and overall is accountable for one's present position and role. Understanding one's leadership style and how it does and does not lead to a distinctive and consistent high performance is an invaluable asset. A key element of one's leadership signature is the ability to combine one's intellectual and emotional capabilities to effectively manage and lead. In a highly interactive environment, this module will address participants' leadership style, which combines flexible patterns of leadership behaviors influenced by one's mastery of Emotional Intelligence.

- How will different situations determine the leadership style that will maximize your effectiveness?
- Which situations best encourage your high performance capabilities?
- What is Emotional Intelligence and what are the characteristics of an "Emotionally Intelligent" Leader?
- What techniques may be adopted to leverage one's own emotions towards more effective relationships?
- How do leaders learn to be persuasive under pressure to meet organizational goals?
- Data about one's Emotional Intelligence (EI) will be collected and provided to participants.

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7

Session Outcomes: At the end of the session, participants will:

- 1) Understand the leadership styles required by various situations pared with an awareness of one's EI.
- 2) Be able to not only listen, but to be seen as an effective listener.
- 3) Achieve organizational results by managing one's "hot buttons' and leveraging interpersonal skills.
- 4) Improve one's effectiveness in obtaining support from others at all organizational levels.
- Build one's executive potential by creating positive relationships and demonstrating an increased level of maturity.

## Session 4: Making Choices that Matter: Inspiring vision and being a strategic leader

Organizations have Visions, Missions, Values, and at times Strategies, also statements of competitive advantage and market positioning abound. However, often these statements can appear stale, "plaques" which do not reflect environmental realities, undermining motivation.

- Whether your role is one of leading a unit or a total organization, how can you provide clarity, focus, and a sense of congruity to those you lead?
- Do these concepts belong only at the top of an organization? Can strategy have a place in a leader's daily routines?
- Can daily choices reflect a commitment to sustainability?
- All the above presented in the context of Change Theory and research findings.

Session Outcomes. At the end of the session, participants will:

- 1) Learn the Strategic Pyramid; the nature and scope of Mission and Vision statements
- 2) Learn the 5 "temperaments" of a strategic leader and understand their role on individual choices.
- 3) Learn and apply the seven criteria that confer the adjective "strategic" to a plan or a decision.
- 4) Understand the role of creativity in the strategy process
- 5) Be exposed to an empirical model that ties market positioning w/ Team profiles

## Session 5: Leading Change: Transforming Organizations to Stay Ahead of the Curve

Change, planned or unplanned, has always been part of organizations and life. Today, the adage "change is the only constant" is as valid as ever. Change is as much about envisioning and executing as it is about creating a fertile environment for change. Often called Organizational Development, the practice of and research on change strongly suggest that the leader's approach to it is more essential than the nature of the change.

- How can the leader create an environment that makes change not only accepted, but desirable?
- Does the size of the intended change influence the nature of the process?
- What does a "change agent" need to effect change?
- How do human emotions impact acceptance?
- What is the difference between "change management" and "change leadership"?

Session Outcomes. At the end of the session, participants will:

- 1) Know what leaders can do to lead successful change efforts.
- 2) Understand the difference between change and transition and how to apply to leading change.
- 3) Be prepared to practice influence techniques for leaders to be capable of overcoming resistance.
- 4) Be able to describe and predict the stages in any given change effort.

5) Be familiar with common myths about organization change.

## Session 6: Creating High Impact Teams: Building Trust Leading to Team Accountability & Results

Understand the "Value Chain" that begins with Trust and ends in Focused Results. Learn how to assess the "Trust Level" of one's unit and use it as a baseline to move from developing Trust, to establishing Accountability, to arrive at Focused Results. Effective organizations achieve results that flow from their missions and values. Keeping teams focused in meetings in the pursuit of those results AND ensuring they have the skills to deliver are additional challenges of a leader. Most teams today are geographically dispersed adding another level of challenge for leaders. Whether you have telecommuters, dispersed or global teams, it is essential to develop trusting relationships in order to ensure the achievement of your business goals. Here are some of the challenges we will address:

- How do you create a collaborative team, whether meeting together physically or remotely.
- How can you use models and stages of team development to monitor your team's effectiveness?
- How can you engage team members to ensure shared responsibility and results?
- How do you develop a focus on results within limited meeting time?
- How can team commitment be obtained by fostering constructive conflict?
- What is the relationship between goal commitment and accountability.

Session Outcomes. At the end of the session, participants will:

- 1) Know the characteristics of high impact teams and how to develop your own effective team.
- 2) Understand the stages of team development and how to accelerate the growth of a team.
- 3) Facilitate and nurture constructive conflict in the process of establishing team commitments.
- 4) Create a replicable and effective process linking trust, commitment, and measurable results.
- 5) Practice structuring an agenda for a team meeting that will impact the results of a team.
- 6) Learn how to conduct effective meetings for teams that meet in one location or virtually.

Session 7: Surmounting Obstacles: Using Negotiation & Conflict Resolution Strategies

Effectively addressing conflict within the workplace and negotiating workable solutions around personal and organizational concerns is essential for today's leader.

- How can you match the best role from the conflict resolution continuum to a particular dispute?
- How can negotiating successfully resolve present conflicts as well as reduce future issues?
- What opportunity does the leader as mediator have to meet organizational goals?
- What techniques work?

<u>Session Outcomes</u>. At the end of the session, participants will:

- 1) Apply the Dispute Resolution Continuum for the best approach for negotiating and resolving conflict.
- 2) Practice the mediating role that leaders must play to succeed.
- 3) Rehearse negotiating techniques to reduce future conflict when resolving present disputes.
- Learn the "Don'ts" as well as the "Do's" when resolving conflict.
- Rehearse situations of repeated conflict to end vicious circles.

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9

### Session 8: Driving Individual Performance: Coaching for Accountability

Organizations are all about achieving results which flow from their missions and values. Keeping individuals motivated and focused on the pursuit of those results and ensuring they will deliver. Executing around the "pay for results", "coach for skills" and "motivate efforts" equation becomes the focus of the leader's role. Leaders must understand the difference between coaching for performance and coaching for development.

- How can organizational metrics be translated into individual and team goals?
- Can leaders create a performance-oriented climate considering organizational and economic contexts?
- How does coaching address and maintain clarity around the Efforts > Skills > Results process?
- What are important coaching skills? Can coaching be too soon / too late? How long to coach?
- Which situations are most appropriate for coaching and which require a more direct intervention?

<u>Session Outcomes</u>: At the end of the session, participants will:

- 1) Understand the benefits of both coaching for performance versus coaching for development.
- 2) Learn techniques to be applied throughout the year to establish and maintain the philosophy: Ensure Clarity - Pay for Results - Coach for Skills – Motivate Efforts
- 3) Develop clarity around the three, very different components of a performance appraisal process.
- 4) Differentiate the role of Coach from that of Mentor and that of Manager, while focusing on the former.
- 5) Apply developmental coaching to build skills, prepare for future positions, and as a retention tool.

### Session 9: Leading with Presence: Driving Effective Presentations & Strategic Communication

Leaders know that communication is a foundation of effectiveness. The intended objective of your message is often misunderstood, taken out of context, or interpreted in unexpected / unwanted ways. Oral and written communications are complex and affected by the audience and mode of communication employed. Written communication is complex as the intended audience is not present to allow for the gathering of feedback, while oral presentation is dynamic and can change throughout the message's delivery.

- How do you convey your message so audiences understand what is in it for them (WIFM)?
- How can you reduce the length of documents and make them visually appealing enough to entice a reader to read?
- What techniques help you reach the reader, whether within or beyond your organization?
- How can you professionally present your message in a formal and/or informal setting?
- What is the best media to use in which setting?
- How can "stage fright" be corralled and leveraged? How can you learn to develop your stage presence.

Session Outcomes: At the end of the session, participants will:

- 1) Examine how writers write and readers read, and identify audience need and characteristics.
- 2) · Plan, compose and revise written documents, effectively.
- 3) Understand the importance of voice and how to write for the audience and not the writer.

- 4) Produce visually appealing documents using enhanced formatting and imaging for maximum effect.
- 5) Learn to use one's body, voice and environment to build an effective stage presence.
- 6) Know how to critique other presenters and incorporate learning points into honing their own skills.
- 7) Practice presentation planning and delivery in the Project Leadership reporting at session 10.

## Session 10: Celebrating the Outcomes: Report on Your ROI Change Initiative

All undertakings need a conclusion, a way to reflect on the events that transpired and to take stock. In this half-day session, participants will exchange the outcome of their change project (*Project Leadership*), share what they have learned and personal insights, boast about their contributions in their jobs, and in general, celebrate their hard work and commitment to enhancing their careers. In addition, a keynote presenter featuring a leadership topic of interest to the participants will provide inspiration for future career steps, culminating the program.

Session 10 will conclude the program Project Leadership presentations by participants.

Project Leadership: Returning on the Investment by Executing a Value Added Project Back at Work

Yes, resources are limited and those underwriting the investment of making you a yet better leader are concerned if this is the right time for "spending money". Brochures talk about "investing" in people, but where is the payoff? Participants to previous programs have provided positive endorsements of the value of a Dominican's Leadership Certificate. Yet, the economic equation is always in play: Can we afford it?

- Participants will be asked to first choose, and then get approval for, a change initiative project conceived to net the organization at least the dollar amount equivalent to the tuition of this Leadership Certificate.
- Each the first 9 preceding sessions will dedicate the last 45 minutes of the day in small teams to track and support the execution of your project back at work. Both the faculty and attendees will provide guidance and coaching to maximize the potential value of the project's stated objectives.

## For INFORMATION on "The Making of Leaders!" please contact

### Franco Vicino, Ph.D., MBA

Director, Leadership Certificate Institute for Leadership Studies Faculty, Business Strategy School of Business and Leadership

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## The Institute for Leadership Studies helps people become better leaders.

Advances the study, teaching and practice of effective and ethical leadership, we seek to facilitate positive individual, organizational and societal change, engaged citizenship and socially responsible leadership.

As a center for leadership development at Dominican University of California's School of Business and Leadership, we are a consortium of faculty and students with business and community leaders, committed to providing leadership development and practice opportunities.

Through leadership degrees, training, research and consulting services, public forums and community service projects, we serve individuals and organizations both locally and globally.

Courses Presented by The UASI Training & Exercise Program

## Page 1 of 24

Published (31)	Unpublished (30)	Previous (	309) Cancelle	d (4)	Vetted (99)	Proposed (13)	Deleted (29)	Add Course
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Readine	ess: Training Identification and Preparedness Planning (RTIPP) (Closed) (Before Website)
Alameda	I1 - 08/31/11) [Registered: 79/79 Standby: 0/0] a County Office of Emergency Services, Assembly Room; 4985 Broder Blvd., Dublin, CA 94568 ]Duplicate
SEMS E	OC Action Planning Workshop (Closed) (Before Website)
South Sa	1 - 12/01/11) [Registered: 7/7 Standby: 0/0 ] an Francisco Fire Station #61; 480 Canal St., San Francisco, CA   Duplicate
Readine	ss: Training Identification and Preparedness Planning (RTIPP) (Closed) (Before Website)
Alameda	1 - 12/06/11) [Registered: 0/11 Standby: 0/0] County Sheriff's Office, Regional Training Center, Classroom A; 6289 Madigan Rd., Dublin, CA 94568   Duplicate
HazMat	IQ Above the Line/Below the Line (Closed) (Before Website)
South Sa	1 - 12/12/11) [Registered: 28/28 Standby: 0/0 ] an Francisco Fire Station #61; 480 Canal St., San Francisco, CA   Duplicate
Rescue	Systems II ( Closed ) ( Before Website )
City of R	1 - 12/16/11) [Registered: 22/22 Standby: 0/0 ] chmond Fire Department Training Center; 3506 Cutting Blvd., Richmond, CA   Duplicate
HazMat I	Q Above the Line/Below the Line (Closed) (Before Website)
South Sa	1 - 12/13/11) [Registered: 29/29 Standby: 0/0] n Francisco Fire Station #61; 480 Canal St., San Francisco, CA   Duplicate
HazMat I	Q Above the Line/Below the Line (Closed) (Before Website)
South Sa	1 - 12/15/11) [Registered: 27/27 Standby: 0/0 ] n Francisco Fire Station #61; 480 Canal St., San Francisco, CA   Duplicate
ICS 100/2	200/700 (Closed) (Before Website)
San Mate	2 - 01/05/12) [Registered: 0/41 Standby: 0/0] o County Health System; 225 37th Ave., San Mateo, CA   Duplicate
Bomb Sq	uad Robot Operator's Course (Closed) (Before Website)
San Mate	2 - 01/12/12) [Registered: 14/14 Standby: 0/0] o County SO Bomb Squad Warehouse; 937 Brandsten Road, San Carlos, CA 94070 Duplicate
ICS 300	(Closed) (Before Website)
San Mate	- o1/13/12) [Registered: 0/16 Standby: 0/0 ] o County Health System; 225 37th Ave., San Mateo, CA Duplicate

(01/25/12 - 01/27/12) [Registered: 0/30 Standby: 0/0]	
Santa Cruz County Fire Department; 6059 Highway 9, Felton, CA	
Manage   Duplicate	
ICS 400 (Closed) (Before Website)	
(01/30/12 - 01/31/12) [Registered: 0/16 Standby: 0/0]	
San Mateo County Health System; 225 37th Ave., San Mateo, CA	
Manage   Duplicate	
Incident Leadership (NWCG L-381 & DHS CA-010-PREV) (Closed) (B	lefore Website)
(02/06/12 - 02/10/12) [Registered: 0/18 Standby: 0/0]	
Fremont Fire Department; 3300 Capitol Ave, Bldg. A, Fremont, CA 94538	
Manage   Duplicate	
ICS 100/200/700 (Closed) (Before Website)	
(02/07/12 - 02/07/12) [Registered: 0/36 Standby: 0/0]	
San Mateo County Health System; 225 37th Ave., San Mateo, CA	
Manage   Duplicate	
ICS 440 (Modified) (Closed) (Before Website)	
(02/21/12 - 02/23/12) [Registered: 0/16 Standby: 0/0]	
San Mateo County Health System; 225 37th Ave., San Mateo, CA	
Manage   Duplicate	
ICS 100/200/700 (Closed) (Before Website)	
(02/28/12 - 02/28/12 ) [Registered: 0/45 Standby: 0/0 ] San Mateo County Health System; 225 37th Ave., San Mateo, CA	
Manage   Duplicate	
HazMat Technician A	
(03/05/12 - 03/14/12) [Registered: 39/40 Standby: 0/5]	
Fremont Fire Headquarters; 3300 Capitol Avenue, Fremont, CA 94538	
Manage   Duplicate   View Flyer	
Incident Leadership (NWCG L-381 & DHS CA-010-PREV)	
( 03/05/12 - 03/09/12 ) [Registered: 18/18 Standby: 1/6 ] SFFD Division of Training; 2310 Folsom Street, San Francisco, CA	
Manage   Duplicate   View Flyer	
River and Flood Water Rescue	
(03/23/12 - 03/25/12) [Registered: 18/20 Standby: 0/7]	
Contra Costa County Fire Training Center; 2945 Treat Blvd., Concord, CA 94518 Manage   Duplicate	3
HazMat Technician B	
03/26/12 - 03/30/12 ) [Registered: 38/40 Standby: 0/0]	
Fremont Fire Department, Station 11; 47200 Lakeview Blvd., Fremont CA 94539 Manage   Duplicate   View Flyer	
nternational School of Tactical Medicine	
03/26/12 - 04/06/12 ) [Registered: 38/38 Standby: 0/0 ]	
Nameda County Sheriff's Office Firearms Training Facility; 6289 Madigan Road, Manage   Duplicate	Dublin, CA 94568
River and Flood Water Rescue	
River and Flood Water Rescue           03/30/12 - 04/01/12 )         [Registered: 20/20 Standby: 4/7 ]           Contra Costa County Fire Training Center; 2945 Treat Blvd., Concord, CA 94518	
03/30/12 - 04/01/12) [Registered: 20/20 Standby: 4/7 ] Contra Costa County Fire Training Center; 2945 Treat Blvd., Concord, CA 94518	
03/30/12 - 04/01/12) [Registered: 20/20 Standby: 4/7 ] Contra Costa County Fire Training Center; 2945 Treat Blvd., Concord, CA 94518 Anage   Duplicate	

(04/23/12 - 04/27/12) [Registered: 38/40 Standt	ov: 0/0 1
Fremont Fire Station 11; 4700 Lakeview Boulevard, Manage   Duplicate   View Flyer	
Incident Leadership (NWCG L-381 & DHS CA-01	0-PREV)
(04/23/12 - 04/27/12) [Registered: 19/18 Standt Cubberly Community Center, Room H-1; 4000 Mide Manage   Duplicate   View Flyer	
Low Angle Rope Rescue Operations (LARRO)	
(05/01/12 - 05/24/12) [Registered: 14/15 Standb City of Richmond Fire Department Training Center; Manage   Duplicate   View Flyer	
Low Angle Rope Rescue Operations (LARRO)	
(05/02/12 - 05/14/12) [Registered: 15/15 Standb City of Richmond Fire Department Training Center; Manage   Duplicate   View Flyer	
Low Angle Rope Rescue Operations (LARRO)	
(05/04/12 - 05/23/12) [Registered: 15/15 Standb City of Richmond Fire Department Training Center; Manage   Duplicate   View Flyer	
HazMat Technician D	
(05/07/12 - 05/11/12) [Registered: 38/40 Standby Fremont Fire Station 11; 47200 Lakeview Boulevard Manage   Duplicate   View Flyer	
Rescue Systems I	
(05/14/12 - 05/18/12) [Registered: 18/18 Standby Contra Costa County Fire Training Center; 2945 Trea Manage   Duplicate	
HazMat Specialist F	
(05/21/12 - 05/25/12 ) [Registered: 39/40 Standby Fremont Fire Station 11; 47200 Lakeview Boulevard, Manage   Duplicate   View Flyer	
Situation Unit Leader L-964	
05/21/12 - 05/25/12) [Registered: 13/20 Standby Sheriff's Regional Training Center, Classroom C; 628	
vianage   Duplicate   View Flyer	
Manage   Duplicate   View Flyer	
Rescue Systems I 05/28/12 - 06/01/12) [Registered: 21/21 Standby Contra Costa County Fire Training Center; 2945 Trea	
Rescue Systems I 05/28/12 - 06/01/12 ) [Registered: 21/21 Standby Contra Costa County Fire Training Center; 2945 Trea /lanage   Duplicate	at Blvd., Concord, CA 94518
Rescue Systems I 05/28/12 - 06/01/12 ) [Registered: 21/21 Standby contra Costa County Fire Training Center; 2945 Trea Manage   Duplicate MazMat Specialist G 06/04/12 - 06/08/12 ) [Registered: 35/40 Standby remont Fire Station 11; 47200 Lakeview Boulevard, Manage   Duplicate   View Flyer	at Blvd., Concord, CA 94518 : 0/0 ] Fremont, CA 94539
Rescue Systems I 05/28/12 - 06/01/12 ) [Registered: 21/21 Standby Contra Costa County Fire Training Center; 2945 Trea Manage   Duplicate HazMat Specialist G 06/04/12 - 06/08/12 ) [Registered: 35/40 Standby remont Fire Station 11; 47200 Lakeview Boulevard,	at Blvd., Concord, CA 94518 : 0/0 ] Fremont, CA 94539 PREV) : 0/6 ]
Rescue Systems I         05/28/12 - 06/01/12 ) [Registered: 21/21 Standby         Contra Costa County Fire Training Center; 2945 Treat         Anaage   Duplicate         HazMat Specialist G         06/04/12 - 06/08/12 ) [Registered: 35/40 Standby;         remont Fire Station 11; 47200 Lakeview Boulevard,         Manage   Duplicate   View Flyer         Incident Leadership (NWCG L-381 & DHS CA-010-         06/04/12 - 06/08/12 ) [Registered: 15/18 Standby;         reduced City Fire Department; 755 Marshall Street,	at Blvd., Concord, CA 94518 : 0/0 ] Fremont, CA 94539 PREV) : 0/6 ]

	12) [Registered: 12/40 Standby: 0/20 ] rtment; 3300 Capitol Ave., Fremont, CA 94538
Manage   Duplica	
Finance/Admin Se	ection Chief For EOC/DOC
	12) [Registered: 26/24 Standby: 2/8 ] partment; 1040 E. Hillsdale Avenue, Foster City CA 94404 re
Comunications U	nit Leader L-969
	2) [Registered: 24/30 Standby: 0/15 ] heriff's Office, Regional Training Center, Classroom B; 6289 Madigan Road, Dublin, CA 94568 e   View Flyer
Mass Fatality Man	agement
	2) [Registered: 35/30 Standby: 0/10 ] heriff/Coroner's Office; 1414 Natividad Road, Salinas, CA 93906 e   View Flyer
Rescue Systems 2	
	2) [Registered: 39/40 Standby: 0/12] ing Facility; 10th Street and Avenue M, Treasure Island, CA 94130
DR Disaster Recov	rery
( 06/26/12 - 06/28/1 Cal State University Manage   Duplicate	2) [Registered: 29/40 Standby: 0/15] Monterey Bay, Reading Center, Building 59; 4204 A Street, Seaside, CA 93955 e   View Flyer
SFT River and Floo	od Water Rescue
	2) [Registered: 21/20 Standby: 2/8] partment; 601 Healdsburg Avenue, Healdsburg, CA 95448
Confined Space Re	scue, C-Shift
	2) [Registered: 15/15 Standby: 4/8 ] e Department Training Center; 3506 Cutting Blvd., Richmond, CA 94804   View Flyer
EOC Planning Sect	ion Training
	?) [Registered: 23/40 Standby: 0/15 ] ciation Seminar Room; 660 Las Gallinas, San Rafael, CA 94903   View Flyer
nternational Schoo	ol of Tactical Medicine
	) [Registered: 36/38 Standby: 0/0] eriff's Office Range at the RTC and Camp Parks for scenario-based components; 6289 Madigan Road, Dublin, CA
ow Angle Rope Re	scue Operations (LARRO)
	) [ Registered: 40/40 Standby: 8/20 ] ng Facility; 10th Street and Avenue M, Treasure Island, CA 94130   View Flyer
OC Logistics Sect	ion Training
	)[Registered: 25/40 Standby: 0/15] iation Seminar Room; 660 Las Gallinas, San Rafael, CA 94903  View Flyer
EMS EOC Action F	lanning Workshop
07/10/12 - 07/12/12	) [Registered: 11/40 Standby: 0/15 ] Facility, Bldg C; 855 E. Laurel Dr, Salinas, CA 93906

(07/11/12-07/30/12) [Re	gistered: 12/15 Standby: 3/8 ]
City of Richmond Fire Depa	tment Training Center; 3506 Cutting Blvd., Richmond, CA 94804
Manage   Duplicate   Viev	Flyer
Confined Space Rescue, E	-Shift
	gistered: 15/15 Standby: 1/8]
City of Richmond Fire Depart Manage   Duplicate   View	tment Training Center; 3506 Cutting Blvd., Richmond, CA 94804 Flyer
SFT River and Flood Wate	Rescue
	gistered: 17/20 Standby: 0/8 ]
Healdsburg Fire Department Manage   Duplicate	601 Healdsburg Avenue, Healdsburg, CA 95448
Rescue Systems I	
(07/16/12 - 07/20/12) [Re	jistered: 39/40 Standby: 0/20 ]
SFFD's Rescue Training Fac Manage   Duplicate   View	lity at Treasure Island; 10th Street and Avenue M., Treasure Island, CA Flyer
Underwater Hazardous Dev	ice Search Course
(07/16/12 - 07/20/12) [Reg	istered: 15/16 Standby: 0/5 ]
Alameda Fire Training Cente Manage   Duplicate   View	; Rm 522; 431 Stardust Place, Alameda, CA Flyer
Incident Command System	300: Intermediate ICS
(07/17/12 - 07/19/12) [Reg	istered: 27/30 Standby: 0/15 ]
Mt. View Fire Dept. Station # Manage   Duplicate   View	; 229 North Whisman Rd, Mountain View, CA 94043 Flyer
Trench Rescue	
( 07/23/12 - 07/24/12 ) [Reg Contra Costa County Fire Tra Manage   Duplicate	istered: 34/29 Standby: 2/8 ] ining Center; 2945 Treat Blvd., Concord, CA 94518
Incident Command System	300/400
(07/24/12 - 07/27/12) [Reg	stered: 11/40 Standby: 0/15 ]
Cal State University Monterey Manage   Duplicate   View I	Bay; 4548 A Street, Seaside, CA 93953 Iyer
French Rescue	0
07/25/12 - 07/26/12 ) [Reg	stered: 30/30 Standby: 2/8 ]
Contra Costa County Fire Trai Manage   Duplicate	ning Center; 2945 Treat Blvd., Concord, CA 94518
Crisis Decision Making	
07/26/12 - 07/27/12 ) [Regi	stered: 31/25 Standby: 0/15 ]
	11 Magnolia Ave); 450 Poplar Ave. Millbrae, CA 94030
commander's Course (For Ir	cident and Tactical Commanders)
07/30/12 - 08/02/12 ) [Regi	stered: 22/30 Standby: 0/8 ]
lameda County Sheriff's Offic Ianage   Duplicate	e - Regional Training Academy - Classroom B; 6289 Madigan Road, Dublin CA 94568
cident Command System 3	00: Intermediate ICS
08/01/12 - 08/03/12) [Regi alley Medical Campus; 720 E lanage ]Duplicate ] View F	mpey Way, San Jose 95128
ope Technician I/II, A-Shift	
08/01/12 - 08/16/12 ) [Regis	tered: 14/15 Standby: 1/10 ]
ichmond Fire Department Tra anage   Duplicate   View F	ining Tower; 3506 Cutting Blvd., Richmond CA

	2/12 - 08/17/12 ) [Registered: 12/15 Standby: 0/10 ]
	nond Fire Department Training Tower; 3506 Cutting Blvd., Richmond CA ge   Duplicate   View Flyer
Rope	Technician I/II, C-Shift
Richm	3/12 - 08/18/12) [Registered: 14/15 Standby: 1/10 ] ond Fire Department Training Tower; 3506 Cutting Blvd., Richmond CA ge   Duplicate   View Flyer
Comm	nander's Course (For Incident and Tactical Commanders)
Alame	5/12 - 08/09/12) [Registered: 24/30 Standby: 0/8] da County Sheriff's Office Regional Training Center - Classroom B; 6289 Madigan Road, Dublin, CA 94568 je   Duplicate
Eartho	uake Course (CSTI)
San M	5/12 - 08/09/12) [Registered: 42/65 Standby: 0/15 ] ateo; 555 Marshal Street, Redwood City, CA, 94063 le   Duplicate   View Flyer
Improv	vised Explosive Device-WMD Electronics
San Ma	i/12 - 08/10/12) [Registered: 17/18 Standby: 0/9 ] ateo County Sheriff's Firearms Training Unit; 1601 Coyote Point Dr., San Mateo, CA 94401 e   Duplicate   View Flyer
CSTIH	lazMat Incident Commander
Cabrillo	/12 - 08/10/12 ) [Registered: 14/25 Standby: 0/12 ] o College, Room 1522; 6500 Soquel Drive, Aptos CA 95003 e   Duplicate   View Flyer
EOC P	lanning Section Training
Monter	/12 - 08/13/12) [Registered: 29/40 Standby: 0/15 ] ey County AG Center Conference Room; 1428 Abbott Street, Salinas, CA 93901 e   Duplicate   View Flyer
mprov	ised Explosive Device-WMD Electronics
Alamed	12 - 08/17/12) [Registered: 18/18 Standby: 0/9] la County Regional Training Center; 6289 Madigan Rd, Dublin, CA 94568 a   Duplicate   View Flyer
Rescue	Systems II
SFFD's	12 - 08/17/12) [Registered: 40/40 Standby: 0/20] Rescue Training Facility at Treasure Island; 10th Street and Avenue M, Treasure Island, CA 94130 e   Duplicate   View Flyer
Resour	ce Unit Leader L-965
lamed	12 - 08/16/12) [Registered: 10/40 Standby: 0/20] a County Sheriff's Office, Regional Training Center, Classroom B; 6289 Madigan Road, Dublin, CA 94568   Duplicate   View Flyer
OC Lo	gistics Section Training
Iontere	12 - 08/14/12) [Registered: 24/40 Standby: 0/15 ] y County AG Center Conference Room; 1428 Abbott Street, Salinas, CA 93901   Duplicate   View Flyer
-330 T	ask Force/Strike Team Leader All Risk
unnyva	12 - 08/17/12) [Registered: 19/30 Standby: 0/15] ale DPS Station #2 Training Center; 975 E. Arques, Sunnyvale CA 94085   Duplicate   View Flyer
OC Lo	gistics Section Training
ichmor	2 - 08/15/12) [Registered: 30/40 Standby: 0/15] d; 450 Civic Center Plaza, Richmond, CA 94804   Duplicate   View Flyer

(08/16/12 - 08/16/12) [Registered: 42/40 Standby: 0/15] Richmond; 450 Civic Center Plaza, Richmond, CA 94804	
Manage   Duplicate   View Flyer	
Confined Space Rescue Technician	
(08/20/12 - 08/24/12) [Registered: 36/36 Standby: 3/18]	
Fremont Fire Department Training Center; 7200 Stevenson Blvd., Fremont, CA 94538 Manage   Duplicate   View Flyer	
Earthquake Course (CSTI)	
(08/27/12 - 08/30/12) [Registered: 40/65 Standby: 0/15]	
Santa Clara County Sheriff's Office Building - Auditorium and EOC; 55 West Younger Ave, San Jose, CA, 95110 Manage   Duplicate   View Flyer	
Incident Command System 300/400	
(08/28/12 - 08/31/12) [Registered: 33/45 Standby: 0/15]	
Marin County Sheriff's Office, Room 266; 3501 Civic Center, San Rafael, CA 94903 Manage   Duplicate   View Flyer	
Incident Command System 400: Advanced ICS	
( 08/28/12 - 08/29/12 ) [Registered: 28/30 Standby: 0/15 ]	
Evergreen Valley College, South Bay Regional Safety Training; 4750 San Felipe Road, San Jose, CA 95135 Manage   Duplicate   View Flyer	
EOC Action Planning	
( 09/04/12 - 09/06/12 ) [Registered: 20/40 Standby: 0/15 ]	
Marin County Sheriff's Office of Emergency Service, Room 266; 3501 Civic Center, San Rafael, CA 94903 Manage   Duplicate   View Flyer	
Incident Command System 400: Advanced ICS	
09/04/12 - 09/05/12) [Registered: 29/30 Standby: 1/15 ] Rural Metro HQ; 135 Vander Way, San Jose, CA, 95112 Manage   Duplicate   View Flyer	
HazMat Specialist F	
09/10/12 - 09/14/12 ) [Registered: 8/25 Standby: 0/30 ]	
VASA Ames Research Center, DART Site; N-267 Moffett Field NAS Boundary, Mountain View, CA 94043 Manage   Duplicate   View Flyer	
French Rescue, A-Shift	
09/10/12 - 09/22/12 ) [Registered: 21/7 Standby: 3/12 ]	
Aenlo Park Fire Protection District, Fire Station #1; Fire Station #1, 300 Middlefield Rd. Menlo Park, CA 94025	
Anage   Duplicate   View Flyer	
Anage   Duplicate   View Flyer	
Aanage   Duplicate   View Flyer	
Aanage   Duplicate   View Flyer Trench Rescue, C-Shift 09/12/12 - 09/19/12 ) [Registered: 16/7 Standby: 10/12 ] Aenlo Park Fire Protection District, Fire Station #1; Fire Station #1, 300 Middlefield Rd. Menlo Park, CA 94025	
Anage       Duplicate       View Flyer         irench Rescue, C-Shift       09/12/12 - 09/19/12 )       [Registered: 16/7 Standby: 10/12 ]         Menlo Park Fire Protection District, Fire Station #1; Fire Station #1, 300 Middlefield Rd. Menlo Park, CA 94025       100 Park Fire Protection District, Fire Station #1; Fire Station #1, 300 Middlefield Rd. Menlo Park, CA 94025         rench Rescue, B-Shift       09/14/12 - 09/21/12 )       [Registered: 16/7 Standby: 12/12 ]         Ienlo Park Fire Protection District, Fire Station #1; Fire Station #1, 300 Middlefield Rd. Menlo Park, CA 94025	
Manage   Duplicate   View Flyer         Trench Rescue, C-Shift         09/12/12 - 09/19/12 ) [Registered: 16/7 Standby: 10/12 ]         Menlo Park Fire Protection District, Fire Station #1; Fire Station #1, 300 Middlefield Rd. Menlo Park, CA 94025         Manage   Duplicate   View Flyer         Trench Rescue, B-Shift         09/14/12 - 09/21/12 ) [Registered: 16/7 Standby: 12/12 ]         Ienlo Park Fire Protection District, Fire Station #1; Fire Station #1, 300 Middlefield Rd. Menlo Park, CA 94025         109/14/12 - 09/21/12 ) [Registered: 16/7 Standby: 12/12 ]         Ienlo Park Fire Protection District, Fire Station #1; Fire Station #1, 300 Middlefield Rd. Menlo Park, CA 94025         Ianage   Duplicate   View Flyer	
Manage   Duplicate   View Flyer         Trench Rescue, C-Shift         09/12/12 - 09/19/12 ) [Registered: 16/7 Standby: 10/12 ]         Menlo Park Fire Protection District, Fire Station #1; Fire Station #1, 300 Middlefield Rd. Menlo Park, CA 94025         Manage   Duplicate   View Flyer         rench Rescue, B-Shift         09/14/12 - 09/21/12 ) [Registered: 16/7 Standby: 12/12 ]         Ienlo Park Fire Protection District, Fire Station #1; Fire Station #1, 300 Middlefield Rd. Menlo Park, CA 94025         1anage   Duplicate   View Flyer         acilities Unit Leader L-971	
Manage   Duplicate   View Flyer         Trench Rescue, C-Shift         09/12/12 - 09/19/12 ) [Registered: 16/7 Standby: 10/12 ]         Menlo Park Fire Protection District, Fire Station #1; Fire Station #1, 300 Middlefield Rd. Menlo Park, CA 94025         Manage   Duplicate   View Flyer         Trench Rescue, B-Shift         09/14/12 - 09/21/12 ) [Registered: 16/7 Standby: 12/12 ]         Ienlo Park Fire Protection District, Fire Station #1; Fire Station #1, 300 Middlefield Rd. Menlo Park, CA 94025         109/14/12 - 09/21/12 ) [Registered: 16/7 Standby: 12/12 ]         Ienlo Park Fire Protection District, Fire Station #1; Fire Station #1, 300 Middlefield Rd. Menlo Park, CA 94025         Ianage   Duplicate   View Flyer	
Manage   Duplicate   View Flyer         irench Rescue, C-Shift         09/12/12 - 09/19/12 ) [Registered: 16/7 Standby: 10/12 ]         Menlo Park Fire Protection District, Fire Station #1; Fire Station #1, 300 Middlefield Rd. Menlo Park, CA 94025         Manage   Duplicate   View Flyer         rench Rescue, B-Shift         09/14/12 - 09/21/12 ) [Registered: 16/7 Standby: 12/12 ]         Ienlo Park Fire Protection District, Fire Station #1; Fire Station #1, 300 Middlefield Rd. Menlo Park, CA 94025         Ianage   Duplicate   View Flyer         acilities Unit Leader L - 971         09/17/12 - 09/21/12 ) [Registered: 13/40 Standby: 0/20 ]         Iameda County Sheriff's Office, Regional Training Center, Classroom B; 6289 Madigan Road, Dublin, CA 94568	
Manage   Duplicate   View Flyer         Trench Rescue, C-Shift         09/12/12 - 09/19/12 ) [Registered: 16/7 Standby: 10/12 ]         Menlo Park Fire Protection District, Fire Station #1; Fire Station #1, 300 Middlefield Rd. Menlo Park, CA 94025         Manage   Duplicate   View Flyer         Trench Rescue, B-Shift         09/14/12 - 09/21/12 ) [Registered: 16/7 Standby: 12/12 ]         Itenlo Park Fire Protection District, Fire Station #1; Fire Station #1, 300 Middlefield Rd. Menlo Park, CA 94025         Itenlo Park Fire Protection District, Fire Station #1; Fire Station #1, 300 Middlefield Rd. Menlo Park, CA 94025         Itenlo Park Fire Protection District, Fire Station #1; Fire Station #1, 300 Middlefield Rd. Menlo Park, CA 94025         Itenage   Duplicate   View Flyer         acilities Unit Leader L-971         09/17/12 - 09/21/12 ) [Registered: 13/40 Standby: 0/20 ]         Iameda County Sheriff's Office, Regional Training Center, Classroom B; 6289 Madigan Road, Dublin, CA 94568         Iamage   Duplicate   View Flyer	

months and start that a provide the	/12) [Registered: 15/15 Standby: 3/12]
City of Richmond Manage   Duplic	Fire Department Training Center; 3506 Cutting Blvd., Richmond, CA 94804
Trench Rescue,	A-Shift
( 09/21/12 - 10/03 City of Richmond Manage   Duplica	/12) [Registered: 14/15 Standby: 0/12] Fire Department Training Center; 3506 Cutting Blvd., Richmond, CA 94804 ate   View Flyer
All-Hazards Unit	Leader (L-960 Division Group Sup)
	/12) [Registered: 11/40 Standby: 0/20 ] Sheriff's Office, Regional Training Center, Classroom B; 6289 Madigan Road, Dublin, CA 94568 ate   View Flyer
International Sch	ool of Tactical Medicine
( 09/24/12 - 10/05/ Alameda County S 94568 Manage   Duplica	12) [Registered: 38/36 Standby: 0/0 ] sheriff's Office Range at the RTC and Camp Parks for scenario-based components; 6289 Madigan Road, Dublin, C ite
Trench Rescue, A	-Shift
( 09/24/12 - 09/26/ SFFD Division of T CA 94110 Manage   Duplica	12) [Registered: 13/19 Standby: 0/12] raining (classroom training) and the SF Water Department (Hands on Training); 2310 Folsom Street, San Francis te   View Flyer
HazMat IQ	
	12) [Registered: 23/25 Standby: 0/8] Sheriff's Office Firearms & Training Center; 1601 Coyote Point Drive, San Mateo, CA 94401 te
HazMat IQ	
( 09/27/12 - 09/27/1 San Mateo County Manage   Duplicat	12) [Registered: 22/25 Standby: 0/8 ] Sheriff's Office Firearms & Training Center; 1601 Coyote Point Drive, San Mateo, CA 94401 e
-ow Angle Rope R	Rescue Operations (LARRO)
	2) [Registered: 33/40 Standby: 0/20 ] raining; 2310 Folsom Street SF CA 94110 e   View Flyer
Rescue Systems 1	, C-Shift
	2) [Registered: 15/15 Standby: 0/10 ] re Department Training Center; 3506 Cutting Blvd., Richmond, CA 94804 e   View Flyer
-339 Division/Gro	up Supervisor All Risk
	2) [Registered: 15/30 Standby: 0/15 ] ion #2 Training Center Classroom; 975 E. Arques, Sunnyvale CA 94085 e   View Flyer
escue Systems 1	, A-Shift
	2) [Registered: 12/15 Standby: 0/10 ] re Department Training Center; 3506 Cutting Blvd., Richmond, CA 94804
ity of Richmond Fir	uon training
ity of Richmond Fin lanage   Duplicate OC Planning Sect 10/08/12 - 10/08/12	2) [Registered: 18/40 Standby: 0/15 ] tection District - 2nd Floor; 1376 Willow Rd, Menlo Park, CA 94025
Lity of Richmond Fin lanage   Duplicate OC Planning Sect 10/08/12 - 10/08/12 lenlo Park Fire Prot	2) [Registered: 18/40 Standby: 0/15 ] tection District - 2nd Floor; 1376 Willow Rd, Menlo Park, CA 94025

SEMS/NI	MS/ICS Combined Class
Sonoma C	2 - 10/08/12) [Registered: 44/50 Standby: 0/10] County Water Agency; 404 Aviation Way, Santa Rosa, CA 95492 Duplicate
EOC Logi	istics Section Training
Menio Par	- 10/09/12) [Registered: 33/40 Standby: 0/15 ] k Fire Protection District - 2nd Floor; 1376 Willow Rd, Menlo Park, CA 94025 Duplicate   View Flyer
HazMat Te	echnician B
Santa Clar	- 10/12/12) [Registered: 22/24 Standby: 0/12] ra City Fire Department, Station 2; 1900 Walsh Ave, Santa Clara CA. 95050 Duplicate   View Flyer
Large Veh	icle Borne Countermeasures
San Jose F	- 10/11/12) [Registered: 18/20 Standby: 0/5] Police Department Bomb Squad Range/Facility; 699 Los Esteros Road, San Jose, CA 95134 Duplicate
_ow Angle	e Rope Rescue
	- 10/11/12) [Registered: 21/24 Standby: 0/12] a Fire Department Training Center/Facility. ; 2126 W. College Avenue, Santa Rosa, CA 95401 Duplicate
Disaster R	ecovery (CSTI)
County of S	- 10/12/12) [Registered: 17/40 Standby: 0/15] Santa Clara Sheriff's Office Building; 55 West Younger Ave, San Jose, CA, 95110 Duplicate ] View Flyer
OC Logis	stics Section Training
Dakland; 16	- 10/10/12) [Registered: 24/40 Standby: 0/15 ] 605 Martin Luther King Jr. Way, Oakland, CA, 94612 Duplicate   View Flyer
OC Plann	ing Section Training
akland; 16	10/11/12) [Registered: 33/40 Standby: 0/15] 605 Martin Luther King Jr. Way, Oakland, CA, 94612 Duplicate   View Flyer
escue Sy	stems 1, B-Shift
ity of Rich	10/30/12) [Registered: 13/15 Standby: 4/10 ] mond Fire Department Training Center; 3506 Cutting Blvd., Richmond, CA 94804 Duplicate   View Flyer
arthquake	e Course (CSTI)
lonterey's I	10/18/12) [Registered: 37/45 Standby: 0/15 ] Emergency Services Center; 1322 Natividad Road, Salinas, CA 93906 Duplicate   View Flyer
rench Res	cue, B-Shift
FFD Division A 94110	10/18/12) [Registered: 26/24 Standby: 0/12] on of Training (classroom training) and the SF Water Department (Hands on Training); 2310 Folsom Street, San Francisco, Duplicate   View Flyer
OC Financ	se Section Training
0/17/12 - ty of Richr	10/17/12) [Registered: 32/40 Standby: 0/15 ] mond; 450 Civic Center Plaza, Richmond, CA 94804 Duplicate   View Flyer
404 Safet	y Officer All Risk

City Of Mountain View FD Sta. #4; 231 N. Whisman Rd. Mountain View CA 94043 Manage   Duplicate   View Flyer
HazMat Specialist G
(10/22/12 - 10/26/12) [Registered: 10/25 Standby: 0/20] NASA Ames Research Center, DART Site; N-267 Moffett Field NAS Boundary, Mountain View, CA 94043 Manage   Duplicate   View Flyer
Low Angle Rope Rescue
(10/23/12 - 10/25/12) [Registered: 19/24 Standby: 0/12] Santa Rosa Fire Department Training Center/Facility.; 2126 W. College Avenue, Santa Rosa, CA 95401 Manage   Duplicate
Trench Rescue, C-Shift
(10/23/12 - 10/25/12) [Registered: 30/24 Standby: 0/12] SFFD Division of Training (classroom training) and the SF Water Department (Hands on Training); 2310 Folsom Street, San Francisco, CA 94110 Manage   Duplicate   View Flyer
Earthquake Course (CSTI)
(10/29/12 - 11/01/12) [Registered: 31/45 Standby: 0/15] Marin County Sheriff's Office, Room 266; 3501 Civic Center, San Rafael, CA 94903 Manage   Duplicate   View Flyer
Hazardous Materials Technician, Module A
(10/29/12 - 11/02/12) [Registered: 25/25 Standby: 2/12] Santa Rosa Training Center; 2126 West College Ave, Santa Rosa, CA 95401 Manage   Duplicate   View Flyer
Low Angle Rope Rescue
(10/31/12 - 11/02/12) [Registered: 17/24 Standby: 0/12] Santa Rosa Fire Department Training Center/Facility. ; 2126 W. College Avenue, Santa Rosa, CA 95401 Manage   Duplicate
Hazardous Materials Technician, Module B
(11/05/12 - 11/09/12) [Registered: 25/24 Standby: 0/12] Santa Rosa Training Center; 2126 West College Ave, Santa Rosa, CA 95401 Manage   Duplicate   View Flyer
Rescue Systems 2
(11/05/12 - 11/09/12) [Registered: 46/40 Standby: 1/20] San Francisco's Rescue Training Facility at Treasure Island; 600 Ave M Treasure Island SF CA 94107 (10th Street and Avenue M) Manage   Duplicate   View Flyer
Rescue Systems II
(11/05/12 - 11/09/12) [Registered: 22/22 Standby: 3/10] City of Richmond Fire Department Training Center; 3506 Cutting Blvd., Richmond, CA 94804 Manage   Duplicate   View Flyer
Critical Incident Response for Supervisors and Managers
(11/06/12 - 11/08/12) [Registered: 30/30 Standby: 7/9] Brentwood Police Department; 9100 Brentwood Blvd., Brentwood, CA 94513 Manage   Duplicate
EOC Management & Operations/SEMS EOC Interface Workshop
11/06/12 - 11/08/12) [Registered: 18/34 Standby: 0/15] Alameda County Office of Homeland Security and Emergency Services; 4985 Broder Blvd, Dublin CA 94568 Manage   Duplicate   View Flyer
2-Day Workshop on the Operational Use of the Patriot 3 Ramp System
11/07/12 - 11/08/12) [Registered: 10/10 Standby: 0/3 ] 1700 17th Street, San Francisco, CA 94103 (SFPD Special Operations Building) and 2300 Folsom Street, SF, CA 94110 (SF Fire Training Tower/Site); 1700 17th Street, San Francisco, CA 94103 /Janage   Duplicate
State Fire Training-Trench Rescue

### 8/22/2013

	Monterey City EOC; 600 Pacific Street, Monterey, CA 93940 Manage   Duplicate   View Flyer
	Tactical Response to School/Community Violence
	(11/07/12 - 11/08/12) [Registered: 16/16 Standby: 2/8] Bayer Campus ; 2600 Hilltop Drive, Bldg. A, Richmond, CA 94806 Manage   Duplicate
	Earthquake Course (CSTI)
	(11/13/12 - 11/16/12) [Registered: 25/50 Standby: 0/15] Richmond EOC; 450 Civic Center Plaza, Richmond, CA 94804 Manage   Duplicate   View Flyer
	Hazardous Materials Work Practice Refresher - Decontamination
	(11/13/12 - 11/13/12) [Registered: 27/30 Standby: 0/5] Scotts Valley Fire Protection District Station 1; 7 Erba Lane Scotts Valley, CA 95060 Manage   Duplicate
ļ	Incident Command Systems 300/400
1	(11/13/12 - 11/16/12 ) [Registered: 31/40 Standby: 0/15 ] SCVWD - Rinconada Water Treatment Plant; 400 More Avenue, Los Gatos, CA, 95032 Manage   Duplicate   View Flyer
10	Tactical Response to School/Community Violence
E	(11/13/12 - 11/14/12) [Registered: 16/16 Standby: 5/8] Bayer Campus ; 2600 Hilltop Drive, Bldg. A, Richmond, CA 94806 Manage   Duplicate
١	Water Rescue Training, C-Shift
0	(11/13/12 - 11/30/12) [Registered: 14/15 Standby: 3/5] City of Richmond Fire Department Treaining Center; 3506 Cutting Blvd., Richmond, CA 94804 Manage   Duplicate   View Flyer
C	Disaster Recovery (CSTI)
N	11/14/12 - 11/16/12) [Registered: 15/40 Standby: 0/15] Marin County Sheriff's Office of Emergency Service, Room 266; 3501 Civic Center, San Rafael, CA 94903 Manage   Duplicate   View Flyer
H	lazardous Materials Work Practice Refresher: Monitoring and Detection
S	11/14/12 - 11/14/12) [Registered: 20/35 Standby: 0/0 ] Scotts Valley Fire Protection District Station 1; 7 Erba Lane, Scotts Valley, CA. /Janage   Duplicate
v	Vater Rescue Training, A-Shift
С	11/14/12 - 11/26/12) [Registered: 12/15 Standby: 0/5] Sity of Richmond Fire Department Training Center; 3506 Cutting Blvd., Richmond, CA 94804 Aanage   Duplicate   View Flyer
w	VMD/Hazardous Materials Refresher Course
s	11/15/12 - 11/15/12) [Registered: 20/30 Standby: 0/5] icotts Valley Fire Protection District Station 1; 7 Erba Lane, Scotts Valley, CA. 95060 fanage   Duplicate
N	Vater Rescue Training, B-Shift
С	11/16/12 - 11/28/12) [Registered: 13/15 Standby: 0/5] ity of Richmond Fire Department Training Center; 3506 Cutting Blvd., Richmond, CA 94804 lanage   Duplicate   View Flyer
n	acident Command System 300: Intermediate ICS
SI	11/19/12 - 11/21/12) [Registered: 27/30 Standby: 0/15 ] tanford University; Francis C. Arrillaga Alumni Center, 326 Galvez Street Stanford, CA 94305 lanage   Duplicate   View Flyer

Manage   Duplicate   View Flyer	
Confined Space Rescue Technician	
(11/26/12 - 11/30/12) [Registered: 23/ Contra Costa County Fire Training Center Manage   Duplicate	
All Hazards Liasion Officer L-956	
(11/28/12 - 11/29/12) [Registered: 22/ Napa County Hall of Justice Building Mai Manage   Duplicate   View Flyer	30 Standby: 0/5 ] n Street Conference Room; 1125 Third Street Napa, CA 94559
Confined Space Rescue Technician	
(12/03/12 - 12/07/12) [Registered: 33/ Treasure Island, San Francisco Fire Depl Manage   Duplicate   View Flyer	40 Standby: 0/20 ] Training Center; 10th Street and Avenue M, Treasure Island, CA 94130
Hazardous Materials Technician, Modu	ile C
(12/03/12 - 12/07/12) [Registered: 25// Santa Rosa Training Center; 2126 West ( Manage   Duplicate   View Flyer	
Operational Response to Mass Casual	ty Incidents (ORMAC)
(12/03/12 - 12/04/12) [Registered: 112 Alameda County Office of Homeland Sec Manage   Duplicate	/110 Standby: 2/20 ] urity and Emergency Services ; 4985 Broder Blvd., Dublin CA 94568
Rescue Systems II	
(12/03/12 - 12/07/12) [Registered: 21/2 City of Richmond Fire Department Trainin Manage   Duplicate   View Flyer	2 Standby: 5/10 ] g Center; 3506 Cutting Blvd., Richmond, CA 94804
Underwater Hazardous Device Search	Course
(12/03/12 - 12/07/12) [Registered: 11/1 Alameda Fire Training Center, Rm 522; 43 Manage   Duplicate	
Disaster Recovery (CSTI)	
12/04/12 - 12/06/12) [Registered: 7/40 Belmont City Hall - EOC, 2nd Floor; 1 Twir Manage   Duplicate   View Flyer	
Mitigation of Explosives Training	
12/06/12 - 12/07/12) [Registered: 40/5 Fremont Police Department; 2000 Stevens Manage   Duplicate	
lazardous Materials Technician, Modul	e D
12/10/12 - 12/14/12 ) [Registered: 25/2: Santa Rosa Training Center; 2126 West C Aanage   Duplicate	5 Standby: 0/12 ] ollege Ave, Santa Rosa, CA 95401
Rescue Systems I	
12/10/12 - 12/14/12) [Registered: 25/30 Contra Costa County Fire Training Center; Aanage   Duplicate	
OC Action Planning	
12/11/12 - 12/13/12) [Registered: 20/40 akland; 1605 Martin Luther King Jr. Way, lanage   Duplicate   View Flyer	Standby: 0/15 ] Oakland, CA, 94612

(12/11/12 - 12/13/12) [Registered: 33/40 Standby: 0/15] Marin Builders Association Seminar Room; 660 Las Gallinas, San Rafael, CA 94903 Manage | Duplicate | View Flyer **Rescue Systems 2** (12/17/12 - 12/21/12) [Registered: 21/30 Standby: 0/12] SFFD Rescue Training Facility; 10th Street and Avenue M, Treasure Island, CA 94130 Manage | Duplicate Disaster Recovery (CSTI) ( 12/18/12 - 12/20/12 ) [Registered: 29/40 Standby: 0/15 ] Richmond; 450 Civic Center Plaza, Richmond, CA 94804 Manage | Duplicate | View Flyer Mastering Command - Calm the Chaos - An All Risk/All Type Approach (01/07/13 - 01/10/13) [Registered: 40/50 Standby: 0/25] San Jose Fire Department, Training Center; 255 South Montgomery, San Jose, CA 95110 Manage | Duplicate | View Flyer Critical Incident Response for Supervisors and Managers (01/09/13 - 01/11/13) [Registered: 29/30 Standby: 8/9] Brentwood Police Department; 9100 Brentwood Blvd., Brentwood, CA 94513 Manage | Duplicate HazMat Technician "A-Week" "B-Shift" (01/09/13 - 01/29/13) [Registered: 34/35 Standby: 0/15] Mountain View Administration Building; 1000 Villa Street, Mountain View CA, 94041 Manage | Duplicate | View Flyer HazMat Technician "A-Week" "C-Shift" (01/10/13 - 01/30/13) [Registered: 27/35 Standby: 0/15] Mountain View Administration Building; 1000 Villa Street, Mountain View CA, 94041 Manage | Duplicate | View Flyer HazMat/WMD Terrorism for the Technician/Specialist (01/10/13 - 01/11/13) [Registered: 42/35 Standby: 7/25] Alameda County Fire Department Station 25 training room; 20336 San Miguel Avenue, Castro Valley 94546 Manage | Duplicate | View Flyer Talon Robot Advanced Tactical (Operations) Maintenance Course (01/22/13 - 01/23/13) [Registered: 17/30 Standby: 0/0] Thursday, January 23, 2013: Coyote Point Range, 1601 Coyote Point Drive, San Mateo, CA; Wednesday, Wednesday, January 22, 2013: SMCSO Bomb Squad Warehouse, 937 Brandson Road, San Carlos, CA; Thursday, January 23, 2013: Coyote Point Range, 1601 Coyote Point Drive, San Mateo, CA; Wednesday, Wednesday, January 22, 2013: SMCSO Bomb Squad Warehouse, 937 Brandson Road, San Carlos, CA Manage | Duplicate Tactical Response to School/Community Violence (01/23/13 - 01/24/13) [Registered: 16/16 Standby: 5/8] Day One: Oakland Police Department Auditorium. Day Two: Oakland School Police Department; Day One: 455 7th Street, Oakland, CA. Day Two: 1011 Union Street, Oakland, CA Manage | Duplicate Mitigation for Emergency Managers (01/29/13 - 01/31/13) [Registered: 29/40 Standby: 0/15] Marin County Sheriff's Office of Emergency Service, Room 266; 3501 Civic Center, San Rafael, CA 94903 Manage | Duplicate | View Flyer HazMat Technician A Week, A-Shift (01/31/13 - 02/20/13) [Registered: 38/35 Standby: 0/15] Mountain View Administration Building; 1000 Villa Street, Mountain View CA, 94041 Manage | Duplicate | View Flyer HazMat Technician B Week, B-Shift (02/05/13 - 02/21/13) [Registered: 35/35 Standby: 0/15] Sunnyvale DPS, Station 2; 795 East Arques Ave. Sunnyvale CA 94085

Manage | Duplicate | View Flyer

( 02/05/	nt Command System (ICS) Application Drill (Drill) (For Sworn Personnel)
Holly C	/13 - 02/05/13 ) [Registered: 27/40 Standby: 0/12 ] ommunity Center; 31600 Alvarado Niles Road, Union City, CA 94587 e   Duplicate
45.04 F	t Technician B Week, C-Shift
e	
Sunnyv	113 - 02/26/13) [Registered: 26/35 Standby: 0/15] ale DPS, Station 2; 795 East Arques Ave. Sunnyvale CA 94085 e   Duplicate   View Flyer
Tactica	I Response to School/Community Violence
Day On Day Two	13 - 02/07/13) [Registered: 15/16 Standby: 2/8] e: Oakland Police Department Auditorium. Day Two: Oakland School Police Department; Day One: 455 7th Street, Oakland, C/ o: 1011 Union Street, Oakland, CA e   Duplicate
Critical	Incident Response for Supervisors and Managers
Fremont	13 - 02/13/13 ) [Registered: 27/30 Standby: 0/9] t Police Department; 2000 Stevenson Blvd., Fremont, CA 94538   Duplicate
PIO Tra	ining Course
Montere	13 - 02/13/13) [Registered: 41/40 Standby: 5/15] y's Emergency Services Center; 1322 Natividad Road, Salinas, CA 93906   Duplicate   View Flyer
Safety A	Assessment Program - Evaluator/Coordinator Training
Montere	13 - 02/14/13) [Registered: 42/40 Standby: 9/15] y County Agricultural Center Conference Room; 1432 Abbott St., Salinas, CA 93901   Duplicate   View Flyer
Tactical	Response to School/Community Violence
Day One Sunset P	3 - 02/17/13) [Registered: 16/16 Standby: 1/8] e: Novato Police Department . Day Two: San Jose Middle School; Day One: 909 Machin Avenue, Novato, CA. Day Two: 1000 *arkway, Novato, CA   Duplicate
ICS 300	
Office of	3 - 02/20/13) [Registered: 35/40 Standby: 0/15] Emergency Services - Media Room; 1605 Martin Luther King Jr. Way, Oakland, CA, 94612 ]Duplicate ] View Flyer
PIO Train	ning Course
American	3 - 02/21/13) [Registered: 41/40 Standby: 0/15 ] n Red Cross - Santa Rosa; 5297 Aero Dr, Santa Rosa, CA 95403   Duplicate   View Flyer
CS 400	
Office of I	3 - 02/22/13) [Registered: 33/40 Standby: 0/15] Emergency Services - Media Room; 1605 Martin Luther King Jr. Way, Oakland, CA, 94612 ]Duplicate ] View Flyer
vianage	Fechnician B Week, A Shift
	3 - 03/12/13) [Registered: 39/35 Standby: 0/15]
HazMat T 02/22/13 Sunnyval	e DPS, Station 2; 795 East Arques Ave. Sunnyvale CA 94085   Duplicate   View Flyer
HazMat T 02/22/13 Sunnyvak Nanage	e DPS, Station 2; 795 East Arques Ave. Sunnyvale CA 94085
HazMat T 02/22/13 Sunnyvak Manage ncident I 02/25/13 Fremont F	e DPS, Station 2; 795 East Arques Ave. Sunnyvale CA 94085   Duplicate   View Flyer
HazMat 1 02/22/10 Sunnyval- Aanage ncident I 02/25/10 Fremont F Aanage	e DPS, Station 2; 795 East Arques Ave. Sunnyvale CA 94085   Duplicate   View Flyer Management Team - All Hazards (O-305) 3 - 03/01/13 ) [Registered: 26/50 Standby: 0/25 ] Fire Department; 3300 Capitol Avenue, Fremont, CA 94537

Lanuturanterior	ning Course
100/00/4	
( 02/26/13 Santa Cli	3 - 02/27/13) [Registered: 36/40 Standby: 0/15]
Manage	ara County Sheriff's Office Building - Auditorium and EOC; 55 West Younger Ave, San Jose, CA, 95110
	I septied of the tiget
Mitigatio	n of Explosives Training
	3 - 02/28/13 ) [Registered: 56/50 Standby: 2/15 ]
	cisco Police Department;
Manage	Duplicate
HazMat T	echnician C Week, B-Shift
(03/04/13	- 03/15/13 ) [Registered: 40/35 Standby: 0/15 ]
	Community Center, H5; 4000 Middlefield Road, Palo Alto, CA 94306
	Duplicate   View Flyer
Situation	Unit Leader L-964
r	
	- 03/08/13) [Registered: 18/30 Standby: 0/15]
	Community Center; 320 North McDowel Blvd. Petaluma CA 94954 Duplicate   View Flyer
Manage	Dupicate View Figer
ICS 300 C	ourse (Transit)
( 03/05/13	- 03/07/13 ) [Registered: 23/40 Standby: 0/15]
	County Sheriff's Office of Homeland Security and Emergency Services; 4985 Broder Blvd., Dublin, CA 94568
Manage	Duplicate   View Flyer
Tactical F	esponse to School/Community Violence
(03/06/13	- 03/07/13) [Registered: 17/16 Standby: 5/8]
Day One:	Oakland Police Department Auditorium. Day Two: Oakland School Police Department; Day One: 455 7th Street, Oakland
Day 190.	To the one of the other ot
Manage	Duplicate
HazMat Te	echnician C Week, "C-Shift"
/ 03/07/13	- 03/27/13 ) [Registered: 32/35 Standby: 0/15]
	Community Center, H5; 4000 Middlefield Road, Palo Alto, CA 94306
	Duplicate   View Flyer
9, 1	
HazMat/W	MD Terrorism for the Technician/Specialist
( 03/07/13	- 03/08/13 ) [Registered: 27/35 Standby: 0/15 ]
( 03/07/13	
( 03/07/13 Alameda C	- 03/08/13 ) [Registered: 27/35 Standby: 0/15 ]
( 03/07/13 Alameda C Manage	- 03/08/13) [Registered: 27/35 Standby: 0/15] county Fire Department Station 25 training room; 20336 San Miguel Avenue, Castro Valley 94546 Duplicate   View Flyer
( 03/07/13 Alameda C Manage   Maritime II	- 03/08/13) [Registered: 27/35 Standby: 0/15 ] county Fire Department Station 25 training room; 20336 San Miguel Avenue, Castro Valley 94546 Duplicate   View Flyer
( 03/07/13 Alameda C Manage   Maritime II ( 03/11/13	- 03/08/13 ) [Registered: 27/35 Standby: 0/15 ] sounty Fire Department Station 25 training room; 20336 San Miguel Avenue, Castro Valley 94546 Duplicate   View Flyer nterdiction - 03/15/13 ) [Registered: 16/16 Standby: 0/0 ]
( 03/07/13 Alameda C Manage   Maritime II ( 03/11/13 SFPD Spec	- 03/08/13 ) [Registered: 27/35 Standby: 0/15 ] county Fire Department Station 25 training room; 20336 San Miguel Avenue, Castro Valley 94546 Duplicate   View Flyer nterdiction - 03/15/13 ) [Registered: 16/16 Standby: 0/0 ] cial Operations Bureau - TBD; 1700 17th St. San Francisco CA 94103
( 03/07/13 Alameda C Manage   Maritime In ( 03/11/13 SFPD Spec Manage	- 03/08/13 ) [Registered: 27/35 Standby: 0/15 ] sounty Fire Department Station 25 training room; 20336 San Miguel Avenue, Castro Valley 94546 Duplicate   View Flyer nterdiction - 03/15/13 ) [Registered: 16/16 Standby: 0/0 ] cial Operations Bureau - TBD; 1700 17th St. San Francisco CA 94103 Duplicate
(03/07/13 Alameda C Manage   Maritime II (03/11/13 SFPD Spec Manage   S-420 Com	- 03/08/13 ) [Registered: 27/35 Standby: 0/15 ] county Fire Department Station 25 training room; 20336 San Miguel Avenue, Castro Valley 94546 Duplicate   View Flyer Interdiction - 03/15/13 ) [Registered: 16/16 Standby: 0/0 ] cial Operations Bureau - TBD; 1700 17th St. San Francisco CA 94103 Duplicate Imand and General Staff
(03/07/13 Alameda C Manage   Maritime II (03/11/13 SFPD Spec Manage   S-420 Com (03/11/13 -	- 03/08/13 ) [Registered: 27/35 Standby: 0/15 ] county Fire Department Station 25 training room; 20336 San Miguel Avenue, Castro Valley 94546 Duplicate   View Flyer nterdiction - 03/15/13 ) [Registered: 16/16 Standby: 0/0 ] cial Operations Bureau - TBD; 1700 17th St. San Francisco CA 94103 Duplicate mand and General Staff - 03/15/13 ) [Registered: 33/44 Standby: 0/22 ]
(03/07/13 Alameda C Manage   (03/11/13 SFPD Spec Manage   S-420 Com (03/11/13 - (03/11/13 -	- 03/08/13 ) [Registered: 27/35 Standby: 0/15 ] sounty Fire Department Station 25 training room; 20336 San Miguel Avenue, Castro Valley 94546 Duplicate   View Flyer nterdiction - 03/15/13 ) [Registered: 16/16 Standby: 0/0 ] cial Operations Bureau - TBD; 1700 17th St. San Francisco CA 94103 Duplicate mand and General Staff - 03/15/13 ) [Registered: 33/44 Standby: 0/22 ] ES; 1605 Martin Luther King Jr. Way, Oakland, CA, 94609
( 03/07/13 Alameda C Manage   ( 03/11/13 SFPD Spee Manage   S-420 Com ( 03/11/13 - Oakland Of	- 03/08/13 ) [Registered: 27/35 Standby: 0/15 ] county Fire Department Station 25 training room; 20336 San Miguel Avenue, Castro Valley 94546 Duplicate   View Flyer nterdiction - 03/15/13 ) [Registered: 16/16 Standby: 0/0 ] cial Operations Bureau - TBD; 1700 17th St. San Francisco CA 94103 Duplicate mand and General Staff - 03/15/13 ) [Registered: 33/44 Standby: 0/22 ]
( 03/07/13 Alameda C Manage   Maritime In ( 03/11/13 - SFPD Spec Manage   S-420 Com ( 03/11/13 - Oakland Of Manage	- 03/08/13 ) [Registered: 27/35 Standby: 0/15 ] sounty Fire Department Station 25 training room; 20336 San Miguel Avenue, Castro Valley 94546 Duplicate   View Flyer nterdiction - 03/15/13 ) [Registered: 16/16 Standby: 0/0 ] cial Operations Bureau - TBD; 1700 17th St. San Francisco CA 94103 Duplicate mand and General Staff - 03/15/13 ) [Registered: 33/44 Standby: 0/22 ] ES; 1605 Martin Luther King Jr. Way, Oakland, CA, 94609
( 03/07/13 Alameda C Manage   Maritime II ( 03/11/13 SFPD Spec Manage   S-420 Com ( 03/11/13 Oakland Of Manage   Tactical Re	- 03/08/13 ) [Registered: 27/35 Standby: 0/15 ] county Fire Department Station 25 training room; 20336 San Miguel Avenue, Castro Valley 94546 Duplicate   View Flyer Interdiction - 03/15/13 ) [Registered: 16/16 Standby: 0/0 ] cial Operations Bureau - TBD; 1700 17th St. San Francisco CA 94103 Duplicate Imand and General Staff - 03/15/13 ) [Registered: 33/44 Standby: 0/22 ] ES; 1605 Martin Luther King Jr. Way, Oakland, CA, 94609 Duplicate   View Flyer esponse to School/Community Violence
( 03/07/13 Alameda C Manage   Maritime In ( 03/11/13 - SFPD Spec Manage   S-420 Com ( 03/11/13 - Oakland Of Manage   Tactical Re ( 03/16/13 - Day One: N	- 03/08/13 ) [Registered: 27/35 Standby: 0/15 ] county Fire Department Station 25 training room; 20336 San Miguel Avenue, Castro Valley 94546 Duplicate   View Flyer nterdiction - 03/15/13 ) [Registered: 16/16 Standby: 0/0 ] cial Operations Bureau - TBD; 1700 17th St. San Francisco CA 94103 Duplicate mand and General Staff - 03/15/13 ) [Registered: 33/44 Standby: 0/22 ] ES; 1605 Martin Luther King Jr. Way, Oakland, CA, 94609 Duplicate   View Flyer esponse to School/Community Violence - 03/17/13 ) [Registered: 17/16 Standby: 6/8 ] lovato Police Department . Day Two: San Jose Middle School: Day One: 909 Machin Avenue, Novato, CA, Day Two: 100
(03/07/13 Alameda C Manage   Maritime In (03/11/13 - SFPD Spec Manage   S-420 Com (03/11/13 - Oakland Of Manage   Tactical Re (03/16/13 - Day One: N Sunset Parl	- 03/08/13 ) [Registered: 27/35 Standby: 0/15 ] county Fire Department Station 25 training room; 20336 San Miguel Avenue, Castro Valley 94546 Duplicate   View Flyer nterdiction - 03/15/13 ) [Registered: 16/16 Standby: 0/0 ] cial Operations Bureau - TBD; 1700 17th St. San Francisco CA 94103 Duplicate mand and General Staff - 03/15/13 ) [Registered: 33/44 Standby: 0/22 ] ES; 1605 Martin Luther King Jr. Way, Oakland, CA, 94609 Duplicate   View Flyer esponse to School/Community Violence - 03/17/13 ) [Registered: 17/16 Standby: 6/8 ] lovato Police Department . Day Two: San Jose Middle School; Day One: 909 Machin Avenue, Novato, CA. Day Two: 100 kway, Novato, CA
( 03/07/13 Alameda C Manage   Maritime In ( 03/11/13 - SFPD Spec Manage   S-420 Com ( 03/11/13 - Oakland Of Manage   Tactical Re ( 03/16/13 - Day One: N	- 03/08/13 ) [Registered: 27/35 Standby: 0/15 ] county Fire Department Station 25 training room; 20336 San Miguel Avenue, Castro Valley 94546 Duplicate   View Flyer nterdiction - 03/15/13 ) [Registered: 16/16 Standby: 0/0 ] cial Operations Bureau - TBD; 1700 17th St. San Francisco CA 94103 Duplicate mand and General Staff - 03/15/13 ) [Registered: 33/44 Standby: 0/22 ] ES; 1605 Martin Luther King Jr. Way, Oakland, CA, 94609 Duplicate   View Flyer esponse to School/Community Violence - 03/17/13 ) [Registered: 17/16 Standby: 6/8 ] lovato Police Department . Day Two: San Jose Middle School; Day One: 909 Machin Avenue, Novato, CA. Day Two: 100 kway, Novato, CA
( 03/07/13 Alameda C Manage   Maritime In ( 03/11/13 - SFPD Spece Manage   S-420 Com ( 03/11/13 - Oakland Of Manage   Tactical Re ( 03/16/13 - Day One: N Sunset Parl Manage   1	- 03/08/13 ) [Registered: 27/35 Standby: 0/15 ] county Fire Department Station 25 training room; 20336 San Miguel Avenue, Castro Valley 94546 Duplicate   View Flyer nterdiction - 03/15/13 ) [Registered: 16/16 Standby: 0/0 ] cial Operations Bureau - TBD; 1700 17th St. San Francisco CA 94103 Duplicate mand and General Staff - 03/15/13 ) [Registered: 33/44 Standby: 0/22 ] ES; 1605 Martin Luther King Jr. Way, Oakland, CA, 94609 Duplicate   View Flyer esponse to School/Community Violence - 03/17/13 ) [Registered: 17/16 Standby: 6/8 ] lovato Police Department . Day Two: San Jose Middle School; Day One: 909 Machin Avenue, Novato, CA. Day Two: 100 kway, Novato, CA
(03/07/13 Alameda C Manage   Maritime II (03/11/13 · SFPD Spec Manage   S-420 Com (03/11/13 · Oakland Of Manage   Tactical Re (03/16/13 - Day One: N Sunset Parl Manage   I Low Angle	- 03/08/13 ) [Registered: 27/35 Standby: 0/15 ] county Fire Department Station 25 training room; 20336 San Miguel Avenue, Castro Valley 94546 Duplicate   View Flyer nterdiction - 03/15/13 ) [Registered: 16/16 Standby: 0/0 ] cial Operations Bureau - TBD; 1700 17th St. San Francisco CA 94103 Duplicate mand and General Staff - 03/15/13 ) [Registered: 33/44 Standby: 0/22 ] ES; 1605 Martin Luther King Jr. Way, Oakland, CA, 94609 Duplicate   View Flyer esponse to School/Community Violence 03/17/13 ) [Registered: 17/16 Standby: 6/8 ] lovato Police Department . Day Two: San Jose Middle School; Day One: 909 Machin Avenue, Novato, CA. Day Two: 100 Kway, Novato, CA Duplicate Rope Rescue Operations
(03/07/13 Alameda C Manage   Maritime II (03/11/13 - SFPD Spec Manage   S-420 Com (03/11/13 - Oakland Of Manage   Tactical Re (03/16/13 - Day One: N Sunset Parl Manage   I Low Angle 03/18/13 -	- 03/08/13 ) [Registered: 27/35 Standby: 0/15 ] county Fire Department Station 25 training room; 20336 San Miguel Avenue, Castro Valley 94546 Duplicate   View Flyer nterdiction - 03/15/13 ) [Registered: 16/16 Standby: 0/0 ] cial Operations Bureau - TBD; 1700 17th St. San Francisco CA 94103 Duplicate mand and General Staff - 03/15/13 ) [Registered: 33/44 Standby: 0/22 ] ES; 1605 Martin Luther King Jr. Way, Oakland, CA, 94609 Duplicate   View Flyer esponse to School/Community Violence - 03/17/13 ) [Registered: 17/16 Standby: 6/8 ] Iovato Police Department . Day Two: San Jose Middle School; Day One: 909 Machin Avenue, Novato, CA. Day Two: 100 Kway, Novato, CA Duplicate Rope Rescue Operations 03/20/13 ) [Registered: 36/40 Standby: 0/20 ]
( 03/07/13 Alameda C Manage   Maritime In ( 03/11/13 - SFPD Spece Manage   S-420 Com ( 03/11/13 - Oakland Of Manage   Tactical Re ( 03/16/13 - Day One: N Sunset Parl Manage   I Low Angle ( 03/18/13 - Dakland Fin	- 03/08/13 ) [Registered: 27/35 Standby: 0/15 ] county Fire Department Station 25 training room; 20336 San Miguel Avenue, Castro Valley 94546 Duplicate   View Flyer nterdiction - 03/15/13 ) [Registered: 16/16 Standby: 0/0 ] cial Operations Bureau - TBD; 1700 17th St. San Francisco CA 94103 Duplicate mand and General Staff - 03/15/13 ) [Registered: 33/44 Standby: 0/22 ] ES; 1605 Martin Luther King Jr. Way, Oakland, CA, 94609 Duplicate   View Flyer esponse to School/Community Violence 03/17/13 ) [Registered: 17/16 Standby: 6/8 ] lovato Police Department . Day Two: San Jose Middle School; Day One: 909 Machin Avenue, Novato, CA. Day Two: 100 Kway, Novato, CA Duplicate Rope Rescue Operations

## 8/22/2013

(03/29/13 - 03/30/13) [Registered: 16/16 Standby: 2/8] El Cerrito Police Department and Castro Elementary School.; 10900 San Pablo Aver Cerrito, CA 94530	nue, El Cerrito, CA 94530 7125 Donal Avenue, El
Tactical Response to School/Community Violence	
(03/26/13 - 03/27/13) [Registered: 35/45 Standby: 0/15] Event Center - Fairfield; 601 Texas St, Fairfield CA 94533 Manage   Duplicate   View Flyer	
PIO Training Course	
Day One: Salinas Valley State Prison; Day Two: Monterey County Sheriff's Office C Monterey; 1) 31625 Hwy 101, Soledad, CA; 2) 1414 Natividad Road, Salinas, CA; 3 and Barlow Canyon, Monterey, CA Manage   Duplicate	assroom A&B Days 3-5: MOUT Facility, MOUT Facility, located at intersection of Eucalyptus
(03/25/13 - 03/29/13) [Registered: 26/30 Standby: 0/0]	
Special Weapons and Tactics, Advanced - Monterey County Sheriff's Office	
(03/25/13 - 03/28/13) [Registered: 22/40 Standby: 0/20] Petaluma Community Center; 320 North McDowel Blvd. Petaluma CA 94954 Manage   Duplicate   View Flyer	
Resource Unit Leader L-965	
( 03/25/13 - 04/05/13 ) [Registered: 37/38 Standby: 0/0 ] Alameda County Sheriff's Office Firearms Training Facility; 6289 Madigan Road, Du Manage   Duplicate	blin, CA 94568
International School of Tactical Medicine (Tactical Emergency Medicine A&B)	
(03/22/13 - 03/23/13) [Registered: 25/25 Standby: 0/10] Alameda County Sheriff's Office Regional Training Center Range Complex/Scenari Manage   Duplicate	o Village; 6289 Madigan Road, Dublin, CA 94568
MACTAC, Basic	
( 03/22/13 - 03/29/13 ) [Registered: 16/20 Standby: 0/25 ] Sunnyvale DPS, Fire Station #2 Classroom; 795 E. Arques, Sunnyvale CA 94085 Manage   Duplicate   View Flyer	3
HAZMAT Incident Commander, B-Shift	
( 03/20/13 - 03/21/13 ) [Registered: 27/25 Standby: 1/10 ] Alameda County Sheriff's Office Regional Training Center Range Complex/Scenar Manage   Duplicate	o Village; 6289 Madigan Road, Dublin, CA 94568
MACTAC, Basic	
( 03/20/13 - 03/22/13 ) [Registered: 30/30 Standby: 0/9 ] Temescal Recreation Area - Beach House; 6500 Broadway, Oakland, CA 94618 Manage   Duplicate	
Critical Incident Response for Supervisors and Managers	
(03/19/13 - 03/20/13) [Registered: 19/40 Standby: 0/15] Alameda County Sheriff's Office of Homeland Security and Emergency Services; 4 Manage   Duplicate   View Flyer	985 Broder Blvd., Dublin, CA 94568
ICS 400 Course (Transit)	
(03/19/13 - 04/04/13) [Registered: 44/35 Standby: 5/15] Cubberly Community Center, H5; 4000 Middlefield Road, Palo Alto, CA 94306 Manage   Duplicate   View Flyer	

### ICS 300/400 (04/01/13 - 04/05/13) [Registered: 31/40 Standby: 0/15] Contra Costa County Fire Protection District; 2945 Treat Blvd, Concord, CA 94518 Manage | Duplicate | View Flyer Jurisdiction/Section - Specific Emergency Operations Center Training Course (04/03/13 - 04/05/13) [Registered: 35/45 Standby: 0/15] Oakland - Office of Emergency Services - Media Room; 1605 Martin Luther King Jr. Way, Oakland, CA, 94612 Manage | Duplicate | View Flyer Tactical Response to School/Community Violence (04/03/13 - 04/04/13) [Registered: 16/16 Standby: 5/8] Oakland Police Department Auditorium. Oakland Schools Police Department.; 455 7th Street, Oakland, CA. and 1011 Union Street, Oakland, CA Manage | Duplicate EOC Logistics Section Training (04/05/13 - 04/05/13) [Registered: 34/40 Standby: 0/15] Office of the Sheriff - Emergency Services Division; 50 Glacier Dr, Martinez, CA 94553 Manage | Duplicate | View Flyer EOC Planning Section Training (04/08/13 - 04/08/13) [Registered: 31/40 Standby: 0/15] Office of the Sheriff - Emergency Services Division; 50 Glacier Dr, Martinez, CA 94553 Manage | Duplicate | View Flyer ICS 300 Course (Transit) (04/08/13 - 04/10/13) [Registered: 15/40 Standby: 0/15] Santa Clara County Office of Emergency Services; 55 W. Younger Avenue, San Jose, CA 95110 Manage | Duplicate | View Flyer MACTAC, Basic (04/08/13 - 04/09/13) [Registered: 23/25 Standby: 0/10] Alameda County Sheriff's Office Regional Training Center (Range Complex/Scenario Village); 6289 Madigan Road, Dublin, CA 94568 Manage | Duplicate **Rescue Systems 1** (04/08/13 - 04/12/13) [Registered: 46/40 Standby: 10/20] Oakland Fire Training Center; 250 Victory Court Oakland, CA 94607 Manage | Duplicate | View Flyer EOC Action Planning (04/09/13 - 04/11/13) [Registered: 16/40 Standby: 0/15] Office of the Sheriff - FOB Training Room; 1980 Muir Rd, Martinez, CA 94553 Manage | Duplicate | View Flyer EOC Finance Section Training (04/09/13 - 04/09/13) [Registered: 32/40 Standby: 0/15] Marin County Sheriff's Office of Emergency Service; 3501 Civic Center, Room 266, San Rafael, CA 94903 Manage | Duplicate | View Flyer EOC Logistics Section Training (04/09/13 - 04/09/13) [Registered: 34/40 Standby: 0/15] La Plaza, Building A, Room A212; 2300 County Center Dr, Santa Rosa, CA 95403 Manage | Duplicate | View Flyer Low Angle Rope Rescue (04/09/13 - 04/11/13) [Registered: 20/24 Standby: 0/12] Santa Teresa County Park, Pueblo Day Use Area; Santa Teresa County Park, San Jose, CA. 95120 Manage | Duplicate | View Flyer MACTAC, Basic (04/10/13 - 04/11/13) [Registered: 24/25 Standby: 0/10] Alameda County Sheriff's Office Regional Training Center (Range Complex/Scenario Village); 6289 Madigan Road, Dublin, CA 94568

Manage | Duplicate

### MACTAC, Basic (04/12/13 - 04/13/13) [Registered: 21/25 Standby: 0/10] Alameda County Sheriff's Office Regional Training Center (Range Complex/Scenario Village); 6289 Madigan Road, Dublin, CA 94568 Manage | Duplicate HazMat Technician D Week, "A-Shift" (04/15/13 - 04/26/13) [Registered: 35/35 Standby: 11/15] San Jose Fire Department, Training Center; 255 South Montgomery, San Jose, CA 95110 Manage | Duplicate | View Flyer Maritime Interdiction (04/15/13 - 04/19/13) [Registered: 16/16 Standby: 0/0] SFPD Special Operations Bureau - TBD; 1700 17th St. San Francisco CA 94103 Manage | Duplicate Critical Incident Response for Supervisors and Managers (04/16/13 - 04/18/13) [Registered: 31/30 Standby: 0/9] Novato Police Department; 909 Machin Avenue, Novato, CA Manage | Duplicate HazMat Technician D Week, "B-Shift" (04/16/13 - 05/06/13) [Registered: 37/35 Standby: 0/15] San Jose Fire Department, Training Center; 255 South Montgomery, San Jose, CA 95110 Manage | Duplicate | View Flyer HazMat Technician D Week, "C-Shift" (04/19/13 - 05/07/13) [Registered: 28/35 Standby: 0/15] San Jose Fire Department, Training Center; 255 South Montgomery, San Jose, CA 95110 Manage | Duplicate | View Flyer EOC Management & Operations/SEMS EOC Interface Workshop (04/22/13 - 04/24/13) [Registered: 24/40 Standby: 0/15] Utilities Field Operations Building; 35 Stony Point Rd, Santa Rosa, CA 95401 Manage | Duplicate | View Flyer HAZMAT Incident Commander, A-Shift (04/22/13 - 04/26/13) [Registered: 34/20 Standby: 0/25] Sunnyvale DPS, Fire Station #2 Classroom; 795 E. Arques, Sunnyvale CA 94085 Manage | Duplicate | View Flyer ICS 400 Course (Transit) (04/22/13 - 04/23/13) [Registered: 20/40 Standby: 0/15] Santa Clara County Office of Emergency Services; 55 W. Younger Avenue, San Jose, CA 95110 Manage | Duplicate | View Flyer L-962 Planning Section Chief (04/22/13 - 04/25/13) [Registered: 27/40 Standby: 0/20] Petaluma Community Center; 320 North McDowel Blvd. Petaluma CA 94954 Manage | Duplicate | View Flyer Critical Incident Response for Supervisors and Managers (04/23/13 - 04/25/13) [Registered: 29/30 Standby: 0/9] San Jose Police Department; 1302 N. 4th Street, San Jose, CA 95112 Manage | Duplicate Remotec Robots Tactical Maintenance & Advanced Operations Course (04/23/13 - 04/25/13) [Registered: 16/20 Standby: 0/6] San Mateo County Sheriff's Office Bomb Squad Warehouse (Classroom) and then Range.; 937 Bransten Rd., San Carlos, CA 94070 -Warehouse for initial classroom training. "Field" training at the range - San Mateo County Sheriff's Office Firearms Training Unit, Coyote Point Range, 1601 Coyote Point Drive, San Mateo, CA 94401 Manage | Duplicate **PIO Training Course** (04/25/13 - 04/26/13) [Registered: 30/40 Standby: 0/15] Office of the Sheriff - Emergency Services Division; 50 Glacier Dr, Martinez, CA 94553

Manage | Duplicate | View Flyer

	e to School/Community Violence
	I3) [Registered: 16/16 Standby: 3/8 ] 800 Ignacio Blvd., Building 19, Novato, CA 94914 re
EOC Management	& Operations/SEMS EOC Interface Workshop
	3) [Registered: 41/40 Standby: 3/15 ] inter; 2310 N 1st Street, San Jose, CA 95131 e   View Flyer
Incident Comman	d System 300: Intermediate ICS
	3) [Registered: 40/40 Standby: 4/20 ] ence Room, Hall of Justice; 1125 Third Street Napa, CA 94559 e   View Flyer
Critical Incident R	esponse for Supervisors and Managers
	3) [Registered: 27/30 Standby: 0/9 ] partment; 2000 Fremont Blvd., Fremont, CA 94538 e
Tactical Response	to School/Community Violence
	3) [Registered: 12/16 Standby: 0/8 ] heriff's Office; 1414 Natividad Road, Salinas, CA 93906 e
Incident Command	System 400: Advanced ICS
	3) [Registered: 41/40 Standby: 10/21 ] ence Room, Hall of Justice; 1125 Third Street Napa, CA 94559 e   View Flyer
Tactical Response	to School/Community Violence
	3) [Registered: 6/16 Standby: 0/8] neriff's Office; 1414 Natividad Road, Salinas, CA 93906 9
Precision Aim and	Simultaneous Precision Disruption Course
	3) [Registered: 22/25 Standby: 0/0 ] oartment Bomb Range; 699 Los Esteros Road, San Jose, CA 95134
ow Angle Rope R	escue
	3) [Registered: 19/24 Standby: 0/12 ] y Park, Pueblo Day Use Area; Santa Teresa County Park, San Jose, CA. 95120 e   View Flyer
actical Response	to School/Community Violence
	3) [Registered: 16/16 Standby: 3/8] artment and Fremont Police Department Range; 2000 Stevenson Blvd., Fremont, CA and 2000 Fremont Blvd.,
Rescue Systems 2	
	<ul> <li>[Registered: 35/20 Standby: 8/20 ]</li> <li>Depatment's Rescue Training Facility @ Treasure Island; 600 Avenue "M" x of 10th Street</li> <li>View Flyer</li> </ul>
afety Officer-All H	azards E-954
	) [Registered: 23/30 Standby: 0/15 ] ment OES; 1605 Martin Luther King Jr. Way, Oakland, CA, 94609   View Flyer
FT Confined Spac	e Rescue Technician - Sonoma Co FD
05/20/13 - 05/24/13	) [Registered: 29/36 Standby: 0/12] Tower/Center; 2126 W. College Ave., Santa Rosa, CA 95401

https://www.bauasitep.org/

r	ue Operations Training
Monterey Co	15/21/13) [Registered: 20/18 Standby: 5/9 ] unty Regional Fire District Fire Station 1; 19900 Portola Drive, Salinas CA 93901 uplicate   View Flyer
Tower Resc	ue Operations Training
Monterey Co	5/23/13) [Registered: 20/18 Standby: 8/9] unty Regional Fire District Fire Station 1; 19900 Portola Drive, Salinas CA 93901 uplicate   View Flyer
Tactical Res	ponse to School/Community Violence
	5/30/13) [Registered: 16/16 Standby: 0/8 ] vato Police Department . Day Two: Birkenstock; 909 Machin Avenue, Novato, CA. and 8171 Redwood Blvd., Novato, CA uplicate
Critical Incid	ent Response for Supervisors and Managers
	6/05/13) [Registered: 24/30 Standby: 0/9 ] ice Department; 1302 N. 4th Street, San Jose, CA 95112 iplicate
ICS 300	
Alameda Cou	6/05/13) [Registered: 38/40 Standby: 6/15] nty Office of Emergency Services; 4985 Broder Blvd, Dublin CA 94568 iplicate   View Flyer
Medical Man	agement of CBRNE Events - PER 211
Alameda Cou	5/04/13) [Registered: 32/50 Standby: 0/25] nty Sheriff's Office - Office of Homeland Security and Emergency Services; 4985 Broder Blvd, Dublin CA 94568 p <mark>licate   View Flyer</mark>
CS 400	
Alameda Cou	5/07/13) [Registered: 34/40 Standby: 0/15 ] hty Office of Emergency Services; 4985 Broder Blvd, Dublin CA 94568 plicate   View Flyer
Factical Resp	onse to School/Community Violence
	5/09/13) [Registered: 16/16 Standby: 2/8 ] rin; 1800 Ignacio Blvd., Building 19, Novato, CA 94914 plicate
HazMat Speci	alist F Week, "A" Shift
	/26/13) [Registered: 30/40 Standby: 0/20 ]
	tesearch Center, DART Site; N-267 Moffett Field NAS Boundary, Mountain View, CA 94043 plicate   View Flyer
nternational	School of Tactical Medicine (Tactical Emergency Medicine A&B)
06/10/13 - 06 alifornia State	/21/13) [Registered: 36/36 Standby: 0/0 ] a University Monterey Bay and Laguna Seca Rifle and Pistol Range; 100 Campus Center Road, Seaside, Ca. 93955 1025 nas Highway 68, Salinas, CA 93908
azMat Speci	alist F Week, "B" Shift
ASA Ames R	/27/13) [Registered: 28/40 Standby: 0/20 ] esearch Center, DART Site; N-267 Moffett Field NAS Boundary, Mountain View, CA 94043 blicate   View Flyer
actical Resp	onse to School/Community Violence
ay One: Fren	/13/13) [Registered: 15/16 Standby: 1/8] nont Police Department; Day Two: Fremont Police Department Range; 2000 Stevenson Blvd., Fremont, CA and 2000 Fremont, CA licate
ACTAC, Bas	ic
,	

: 17/30 Standby: 0/0 ]
1601 Coyote Point Drive
: 8/30 Standby: 0/0 ] 1601 Coyote Point Drive
: 27/30 Standby: 0/10 ] ional Training Center (Range Complex/Scenario Village); 6289 Madigan Road, Dublin, CA 94568
munity Violence
13/16 Standby: 0/8 ]
the Natural Bridges Career Development Center; 155 Center Street, Santa Cruz, CA 95060 and 31
17/30 Standby: 0/10 ]
onal Training Center (Range Complex/Scenario Village); 6289 Madigan Road, Dublin, CA 94568
nunity Violence
Sruz, CA 95060
25/32 Standby: 0/20 ] Martin Luther King Jr. Way, Oakland, CA, 94609
1
31/36 Standby: 0/18 ] tory Court Oakland, CA 94607
44/60 Standby: 0/15 ] Services; 4985 Broder Blvd, Dublin CA 94568
aos
45/50 Standby: 0/20 ] la Plaza, Monterey, CA 93940
e
32/36 Standby: 0/18 ] st College Ave, SR, CA 95401



La	i7/19/13 - 07/19/13) [Registered: 29/24 Standby: 0/10] guna Seca Range, Monterey County; 1025 Monterey-Salinas Highway 68, Salinas, CA 93908 anage ] Duplicate
Co	ommunity Healthcare Planning & Response to Disasters - MGT 409
Of	7/22/13 - 07/23/13) [Registered: 36/50 Standby: 0/20] fice of Homeland Security & Emergency Services; 4985 Broder Blvd, Dublin, CA 94568 anage   Duplicate   View Flyer
Cr	isis Communications Training Seminar
0a	7/25/13 - 07/26/13) [Registered: 47/50 Standby: 2/15 ] Ikland - Office of Emergency Services - Media Room; 1605 Martin Luther King Jr. Way, Oakland, CA, 94612 anage   Duplicate   View Flyer
Re	scue Systems 1, #1
Sa	7/29/13 - 08/02/13) [Registered: 23/24 Standby: 0/12 ] nta Clara County Training Center; 485 East Sunnyoaks Ave. Campbell CA. 95008 inage   Duplicate   View Flyer
w	MD Radiological / Nuclear Awareness Course (Train the Trainer) AWR-140-1
Ala	7/29/13 - 07/29/13) [Registered: 30/50 Standby: 0/20 ] Imeda County Sheriff's Office - Office of Homeland Security and Emergency Services; 4985 Broder Blvd, Dublin, CA 94568 Inage   Duplicate   View Flyer
w	ID Radiological / Nuclear Awareness Course - AWR 140
Ala	7/29/13 - 07/29/13) [Registered: 33/50 Standby: 0/20 ] meda County Sheriff's Office - Office of Homeland Security and Emergency Services; 4985 Broder Blvd, Dublin, CA 94568 nage   Duplicate   View Flyer
NN	ID Radiological / Nuclear Responder Operations - PER 240
Ala	7/30/13 - 08/01/13) [Registered: 26/50 Standby: 0/20 ] meda County Sheriff's Office - Office of Homeland Security and Emergency Services; 4985Broder Blvd, Dublin, CA 94568 nage   Duplicate   View Flyer
Ma	naging Sustained Operations
٩la	3/05/13 - 08/08/13) [Registered: 28/40 Standby: 0/15 ] meda County Office of Emergency Services; 4985 Broder Blvd, Dublin CA 94568 nage   Duplicate   View Flyer
Tac	tical Response to School/Community Violence
Sol	3/08/13 - 08/09/13) [Registered: 17/16 Standby: 5/8 ] ano County OES and Old Dixon High School; 530 Clay Street, Fairfield, Ca 94533 and 445 East A Street, Dixon, CA nage   Duplicate
0	C Management & Operations/SEMS EOC Interface Workshop
08 Offi	/12/13 - 08/14/13) [Registered: 35/40 Standby: 0/15 ] ce of the Sheriff - Emergency Services Division; 50 Glacier Dr, Martinez, CA 94553 nage   Duplicate   View Flyer
ita	te Fire Training-Trench Rescue, A-Shift
08 Cub	/12/13 - 08/21/13) [Registered: 23/24 Standby: 4/15 ] oberly Community Center; 4000 Middlefield Rd, 4000 Middlefield Rd. H5 Palo Alto, CA 94306 nage   Duplicate   View Flyer
rit	ical Incident Response for Supervisors and Managers
08 leig	/13/13 - 08/15/13 ) [Registered: 27/30 Standby: 0/9 ] ghborhood Church; 20600 John Drive, Castro Valley, CA 94546 nage   Duplicate
ac	tical Response to School/Community Violence
	/16/13 - 08/17/13 ) [Registered: 17/16 Standby: 0/8 ] One: Novato Police Department . Day Two: San Jose Middle School; 909 Machin Avenue, Novato, CA. and 1000 Sunset Parkway,

#### **Courses Before Website**

Manage	Readiness: Training Identification and Preparedness Planning (RTIPP) (08/30/11 - 08/31/11) [Registered: 79]
Manage	SEMS EOC Action Planning Workshop (11/29/11 - 12/01/11) [Registered: 7]
Manage	Readiness: Training Identification and Preparedness Planning (RTIPP) (12/05/11 - 12/06/11) [Registered: 11]
Manage	HazMat IQ Above the Line/Below the Line (12/12/11 - 12/12/11) [Registered: 28]
Manage	Rescue Systems II (12/12/11 - 12/16/11) [Registered: 22]
Manage	HazMat IQ Above the Line/Below the Line (12/13/11 - 12/13/11) [Registered: 29]
Manage	HazMat IQ Above the Line/Below the Line (12/15/11 - 12/15/11) [Registered: 27]
Manage	ICS 100/700/200 (01/05/12 - 01/05/12) [Registered: 30]
Manage	Bomb Squad Robot Operator's Course (01/11/12 - 01/12/12) [Registered: 14]
Manage	ICS 300 (01/11/12 - 01/13/12) [Registered: 30]
Manage	Intermediate ICS 300 ( 01/25/12 - 01/27/12 ) [Registered: 40 ]
Manage	ICS 400 (01/30/12 - 01/31/12) [Registered: 30]
Manage	Incident Leadership (NWCG L-381 & DHS CA-010-PREV) ( 02/06/12 - 02/10/12 ) [Registered: 18 ]
Manage	ICS 100/700/200 ( 02/07/12 - 02/07/12 ) [Registered: 30 ]
Manage	ICS 440 (Modified) ( 02/21/12 - 02/23/12 ) [Registered: 30 ]
Manage	ICS 100/700/200 (02/28/12 - 02/28/12 ) [Registered: 30]

## Page 1 of 3

•	HEELUNAL DEALNING & EXERCISE PROGRAM	
lome	Manage Courses My Acco	unt Logo
Published (31)	Unpublished (30) Previous (309) Cancelled (4) Vetted (99) Proposed (13) Deleted (29)	Add Course
	State Fire Training-Trench Rescue, B-Shift	
	(08/13/13 - 08/22/13) [Registered: 19/24 Standby: 0/15] Cubberly Community Center; 4000 Middlefield Rd, 4000 Middlefield Rd. H5 Palo Alto, CA 94306 Manage   Duplicate   View Flyer	
	State Fire Training-Trench Rescue, C-Shift	
	(08/14/13 - 08/23/13) [Registered: 24/24 Standby: 2/15] Cubberly Community Center; 4000 Middlefield Rd, 4000 Middlefield Rd. H5 Palo Alto, CA 94306 Manage   Duplicate   View Flyer	-
	Earthquake Course	
	(08/19/13 - 08/22/13) [Registered: 54/55 Standby: 1/15] Office of the Sheriff - Emergency Services Division; 50 Glacier Dr, Martinez, CA 94553 Manage   Duplicate   View Flyer	
	Public Safety WMD Response - Sampling Techniques and Guidelines PER-222, "C" SHIFT	
	(08/19/13 - 08/26/13) [Registered: 20/25 Standby: 0/20] San Jose Fire Department; 255 S. Montgomery Street, Classroom #2, San Jose, CA 95110 Manage   Duplicate   View Flyer	-
	Public Safety WMD Response - Sampling Techniques and Guidelines PER-222, "A" SHIFT	
	(08/20/13 - 08/24/13) [Registered: 15/25 Standby: 0/20] San Jose Fire Department; 255 S. Montgomery Street, Classroom #2, San Jose, CA 95110 Manage   Duplicate   View Flyer	-
	Active Shooter Response	
8	( 08/23/13 - 08/23/13 ) [Registered: 10/10 Standby: 1/5 ] Marine Ocean Terminal Concord; 5110 Port Chicago Highway, Concord CA Manage   Duplicate	
	Public Safety WMD Response - Sampling Techniques and Guidelines PER-222, "B" SHIFT	
	(08/23/13 - 08/27/13) [Registered: 18/25 Standby: 0/20] San Jose Fire Department; 255 S. Montgomery Street, Classroom #2, San Jose, CA 95110 Manage   Duplicate   View Flyer	-
	Active Shooter Response	
	(08/24/13 - 08/24/13) [Registered: 10/10 Standby: 3/5] Marine Ocean Terminal Concord; 5110 Port Chicago Highway, Concord CA Manage   Duplicate	
	Active Shooter Response	
	(08/25/13 - 08/25/13 ) [Registered: 7/10 Standby: 0/5 ] Marine Oceant Terminal Concord CA; 5110 Port Chicago Highway, Concord, CA Manage   Duplicate	
	Active Shooter Response	
	(08/26/13 - 08/26/13 ) [Registered: 10/10 Standby: 2/5] Marine Ocean Terminal Concord; 5110 Port Chicago Highway, Concord CA Manage   Duplicate	

08/26/13 - 08/27/13) [Registered: 40/40 Standby: 1/15 ] akland - Office of Emergency Services - Media Room; 1605 Martin Luther King Jr. Way, Oakland, CA, 94612 lanage   Duplicate   View Flyer
escue Systems 1, #2
08/26/13 - 08/30/13) [Registered: 24/24 Standby: 7/12 ] anta Clara County Training Center; 485 East Sunnyoaks Ave. Campbell CA. 95008 lanage   Duplicate   View Flyer
ctive Shooter Response
08/27/13 - 08/27/13) [Registered: 10/10 Standby: 3/5] arine Ocean Terminal Concord; 5110 Port Chicago Highway, Concord CA anage   Duplicate
ctive Shooter Response
08/28/13 - 08/28/13) [Registered: 10/5 Standby: 5/5] arine Ocean Terminal Concord; 5110 Port Chicago Highway, Concord CA anage ] Duplicate
OC Situational Awareness and Common Operational Picture Course
08/29/13 - 08/30/13) [Registered: 35/40 Standby: 0/15 ] arin - Office of Emergency Services, Room 266; 3501 Civic Center, San Rafael, CA 94903 anage   Duplicate   View Flyer
emplate) Hazardous Materials- Assistant Safety Officer
09/03/13 - 09/04/13) [Registered: 0/24 Standby: 0/10 ] unnyvale Fire Station #2; 795 East Arques Ave. Sunnyvale, CA anage   Duplicate   View Flyer
escue Systems II
99/03/13 - 09/16/13) [Registered: 43/43 Standby: 16/20] buth San Francisco Fire Training Site; 450 Canal Street, South San Francisco, CA 94080 anage ] Duplicate
risdiction/Section-Specific EOC Training Course - Operations and Planning Sections
9/09/13 - 09/09/13) [Registered: 50/50 Standby: 1/20] noma County Water Agency; 404 Aviation Boulevard, Santa Rosa, CA 95403 anage ] Duplicate ] View Flyer
risdiction/Section-Specific EOC Training Course - Logistics and Finance Section
9/10/13 - 09/10/13) [Registered: 38/50 Standby: 0/20] noma County Water Agency; 404 Aviation Boulevard, Santa Rosa, CA 95403 anage ] Duplicate ] View Flyer
ctical Response to School/Community Violence
9/11/13 - 09/12/13) [Registered: 16/16 Standby; 3/8] Iano County OES and Old Dixon High School; 530 Clay Street, Fairfield, Ca 94533 and 445 East A Street, Dixon, CA anage ] Duplicate
ACTAC, Basic
9/16/13 - 09/17/13) [Registered: 30/30 Standby: 4/10] ameda County Sheriff's Office Regional Training Center (Range Complex/Scenario Village); 6289 Madigan Road, Dublin, CA 94 inage ] Duplicate
andardized Awareness Training (SAT) WMD/CBRNE - AWR-160
9/16/13 - 09/16/13) [Registered: 45/45 Standby: 8/20 ] Imeda County Sheriff's Office - Office of Homeland Security and Emergency Services; 4985 Broder Blvd, Dublin, CA 94568 Inage   Duplicate   View Flyer
erational Level Response to HazMat/WMD Incidents - PER 212

### MACTAC, Basic (09/18/13 - 09/19/13) [Registered: 27/27 Standby: 4/10] Alameda County Sheriff's Office Regional Training Center (Range Complex/Scenario Village); 6289 Madigan Road, Dublin, CA 94568 Manage | Duplicate State Fire Training-Trench Rescue (09/18/13 - 09/20/13) [Registered: 35/20 Standby: 10/10] Oakland Fire Training Center and Mountain Blvd.; 250 Victory Court, Oakland, CA (Day One) and 8750 Mountain Blvd. (Days Two and Three) Manage | Duplicate | View Flyer MACTAC, Basic (09/20/13 - 09/21/13) [Registered: 24/30 Standby: 0/10] Alameda County Sheriff's Office Regional Training Center (Range Complex/Scenario Village); 6289 Madigan Road, Dublin, CA 94568 Manage | Duplicate Operational Response to Mass Casualty Incidents (ORMAC) ( 09/23/13 - 09/24/13 ) [Registered: 90/90 Standby: 3/10 ] Marin County Health and Wellness Campus, Room 110; 3240 Kerner Blvd., San Rafael, CA 94901 Manage | Duplicate Critical Incident Response for Supervisors and Managers (09/25/13 - 09/27/13) [Registered: 21/30 Standby: 0/10] Sunnyvale DPS; 800 All American Way, Sunnyvale, CA 94806 Manage | Duplicate Confined Space Rescue Technician- A-Shift (10/28/13 - 11/26/13) [Registered: 24/24 Standby: 17/18] Sunnyvale DPS, Fire Station #2 Classroom; 795 East Arques Ave. Sunnyvale CA 94085 Manage | Duplicate | View Flyer Confined Space Rescue Technician, C-Shift (10/29/13 - 11/25/13) [Registered: 24/24 Standby: 18/18] Sunnyvale DPS, Fire Station #2 Classroom; 795 East Arques Ave. Sunnyvale CA 94085 Manage | Duplicate | View Flyer Confined Space Rescue Technician B-Shift (10/31/13 - 11/22/13) [Registered: 24/24 Standby: 18/18] Sunnyvale DPS, Fire Station #2 Classroom; 795 East Arques Ave. Sunnyvale CA 94085 Manage | Duplicate | View Flyer